

The Corporation of the
Town of Saugeen Shores
Financial Information
For the year ended December 31, 2020

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For the year ended December 31, 2020

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For the year ended December 31, 2020

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Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers
of The Corporation of the Town of Saugeen Shores

Qualified Opinion

We have audited the accompanying consolidated financial statements of The Corporation of the Town of Saugeen Shores (the Town), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the potential effects of the matters described in the Basis for Qualified Opinion paragraph, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2020, and the consolidated results of its operations, consolidated changes in net financial assets and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

The completeness and existence of tangible capital assets is not susceptible to satisfactory audit verification, as the Town is unable to determine if all tangible capital assets have been recorded and whether the Town has title to all tangible assets that have been recorded. Accordingly, our verification of these assets was limited to the amounts recorded in the records of the Town. We were unable to determine whether any adjustments might be necessary to the amortization and annual surplus for the years ended December 31, 2020 and 2019, tangible capital assets as at December 31, 2020 and 2019 and accumulated surplus as at January 1 and December 31 for both the 2020 and 2019 years. Our audit opinion on the consolidated financial statements for the year ended December 31, 2019 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.



Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Town to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Port Elgin, Ontario
September 3, 2021

The Corporation of the Town of Saugeen Shores
Consolidated Statement of Financial Position

December 31	2020	2019
Financial assets		
Cash (Note 1)	\$ 31,039,839	\$ 20,971,703
Temporary investments (Note 2)	7,199,904	7,034,750
Trade and other receivables	2,049,082	2,064,582
Taxes receivable	1,761,699	1,440,302
Inventory held for resale	66,427	72,708
Loans receivable (Note 3)	895,294	1,431,310
Long-term investments (Note 4)	7,626,491	7,626,491
	<u>50,638,736</u>	<u>40,641,846</u>
Liabilities		
Accounts payable and accrued liabilities	6,420,955	4,381,492
Landfill site closure and post-closure care liability (Note 5)	248,230	229,364
Post-employment benefits liability (Note 17)	977,600	888,500
Deferred revenue (Page 34)	10,239,825	9,616,751
Long-term debt (Note 6)	13,654,077	14,965,466
	<u>31,540,687</u>	<u>30,081,573</u>
Net financial assets	<u>19,098,049</u>	<u>10,560,273</u>
Non-financial assets		
Tangible capital assets (Note 8)	166,761,697	166,952,412
Inventory of supplies	45,878	43,673
Prepaid expenses	44,974	16,132
	<u>166,852,549</u>	<u>167,012,217</u>
Accumulated surplus (Note 9)	<u>\$ 185,950,598</u>	<u>\$ 177,572,490</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the Town of Saugeen Shores
Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31	2020 Budget (Note 11)	2020 Actual	2019 Actual
Revenue			
Taxation	\$ 18,252,021	\$18,787,591	\$ 16,880,908
Fees and user charges	11,494,932	11,834,854	11,196,782
Government transfers (Note 15)	3,402,747	3,405,598	4,456,068
Other income (Note 12)	5,576,796	5,501,225	6,124,663
	<u>38,726,496</u>	<u>39,529,268</u>	<u>38,658,421</u>
Expenses			
General government	2,876,895	2,906,623	2,790,216
Protection services	6,139,306	6,712,933	6,117,542
Transportation services	4,615,593	6,814,230	7,199,171
Environmental services	5,100,755	8,458,019	8,199,553
Health services	702,001	649,507	656,513
Recreation and cultural services	4,331,835	4,527,109	4,812,089
Planning and development	1,105,157	1,082,739	978,735
	<u>24,871,542</u>	<u>31,151,160</u>	<u>30,753,819</u>
Annual surplus (Note 11)	13,854,954	8,378,108	7,904,602
Accumulated surplus, beginning of the year	<u>177,572,490</u>	<u>177,572,490</u>	<u>169,667,888</u>
Accumulated surplus, end of the year	<u>\$191,427,444</u>	<u>\$185,950,598</u>	<u>\$177,572,490</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the Town of Saugeen Shores
Consolidated Statement of Changes in Net Financial Assets

For the year ended December 31	2020 Budget (Note 11)	2020 Actual	2019 Actual
Annual surplus (Page 6)	\$ 13,854,954	\$ 8,378,108	\$ 7,904,602
Acquisition of tangible capital assets	(10,180,306)	(6,808,053)	(14,996,419)
Amortization of tangible capital assets	-	6,900,387	6,558,879
Proceeds on disposal of assets	-	6,712	66,867
Loss on disposal of assets	-	91,669	149,289
	(10,180,306)	190,715	(8,221,384)
Change in inventory of supplies	-	(2,205)	14,039
Change in prepaid expenses	-	(28,842)	118,129
	-	(31,047)	132,168
Change in net financial assets	3,674,648	8,537,776	(184,614)
Net financial assets, beginning of the year	10,560,273	10,560,273	10,744,887
Net financial assets, end of the year	\$ 14,234,921	\$ 19,098,049	\$ 10,560,273

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the Town of Saugeen Shores
Consolidated Statement of Cash Flows

For the year ended December 31	2020	2019
Cash provided by (used in)		
Operating activities		
Annual surplus	\$ 8,378,108	\$ 7,904,602
Items not involving cash		
Amortization	6,900,387	6,558,879
Change in inventory of supplies	(2,205)	14,039
Change in prepaid expenses	(28,842)	118,129
Loss on disposal of assets	91,669	149,289
Deferred revenue recognized	(1,966,078)	(4,295,473)
Post-employment benefits	89,100	36,400
Solid waste closure and post-closure liabilities	18,866	30,844
	<u>13,481,005</u>	<u>10,516,709</u>
Changes in non-cash working capital balances		
Taxes receivable	(321,397)	56,496
Trade and other receivables	15,500	1,156,011
Inventory held for resale	6,281	5,445
Accounts payable and accrued liabilities	2,039,463	625,756
Deferred revenue received	2,589,152	5,244,454
	<u>4,328,999</u>	<u>7,088,162</u>
	<u>17,810,004</u>	<u>17,604,871</u>
Capital transactions		
Cash used to acquire capital assets	(6,808,053)	(14,996,419)
Proceeds on sale of capital assets	6,712	66,867
	<u>(6,801,341)</u>	<u>(14,929,552)</u>
Investing activities		
Change in temporary investments	(165,154)	(147,022)
Investment in new loans	-	(150,000)
Repayment of loans receivable	536,016	579,580
	<u>370,862</u>	<u>282,558</u>
Financing activities		
Additions to long-term liabilities	-	6,536,400
Repayment of long-term debt	(1,311,389)	(1,012,178)
	<u>(1,311,389)</u>	<u>5,524,222</u>
Net change in cash and cash equivalents	10,068,136	8,482,099
Cash and cash equivalents, beginning of the year	<u>20,971,703</u>	<u>12,489,604</u>
Cash and cash equivalents, end of the year	<u>\$31,039,839</u>	<u>\$ 20,971,703</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

The Corporation of the Town of Saugeen Shores Summary of Significant Accounting Policies

December 31, 2020

Management Responsibility The management of the Corporation of the Town of Saugeen Shores has prepared and is responsible for the integrity, objectivity and accuracy of the financial information presented in the financial statements. Council reviews and approves the consolidated financial statements.

Basis of Accounting The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada as prescribed by the Ministry of Municipal Affairs and Housing.

Basis of Consolidation The consolidated statements reflect the assets, liabilities, revenues and expenses of all municipal organizations, committees, and boards which are controlled by Council. All interfund assets and liabilities and revenues and expenses have been eliminated on consolidation.

The following boards and municipal enterprises controlled by Council have been consolidated:

Port Elgin Business Improvement Area
Southampton Business Improvement Area
Port Elgin Airport Management Board
Municipal Innovation Council

A government partnership exists where the Town has shared control over the board or entity. The Town's pro-rata share of the assets, liabilities, revenues and expenses are reflected in the financial statements using the proportionate consolidation method. The Town's proportionate interest of the following government partnerships are reflected in the consolidated financial statements:

Bruce Area Solid Waste Recycling Association	23.85%
Saugeen Mobility and Regional Transit	17.20%

The Corporation of the Town of Saugeen Shores
Summary of Significant Accounting Policies

December 31, 2020

Use of Estimates	The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty and actual results could differ from management's best estimates as additional information becomes available in the future. Estimates are used when accounting for items such as water and sewer charges receivable, taxes receivable, government transfers and subsidies receivable, accounts payable and accrued liabilities, post-employment benefits liability, landfill site closure and post-closure care liabilities and the estimated amortization periods for tangible capital assets.
Cash and Cash Equivalents	Cash and cash equivalents include all cash balances and short term highly liquid investments that are readily converted into cash.
Inventory	<p>Inventory of goods held for resale is recorded at the lower of cost and net realizable value. Cost is determined on the average cost basis.</p> <p>Inventory of goods held for consumption is recorded at the lower of cost and replacement cost. Cost is determined on a first in first out basis.</p>
Trust Funds	Funds held in trust by the Town, and their related operations, are not included in these financial statements. The financial activity and position of the trust funds are reported separately on the trust funds statement of continuity and balance sheet.

The Corporation of the Town of Saugeen Shores

Summary of Significant Accounting Policies

December 31, 2020

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Amortization is provided over the estimated useful life of the assets using the straight-line method. The useful lives of the following assets are based on estimates made by management. The following useful lives are used:

Buildings	15 - 50 years
Vehicles	3 - 20 years
Equipment	5 - 50 years
Furniture and Fixtures	10 years
Bridges and Culverts	60 - 80 years
Roads - Paved	10 - 15 years
Roads - Gravel	10 - 20 years
Roads - Sidewalks	40 years
Water and Wastewater Systems	20 - 70 years
IT Infrastructure	5 years
Land Improvements	20 - 50 years

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

Intangible Assets

Intangible assets, art and historic treasures and items inherited by right of the Crown, such as Crown lands, forests, water and mineral resources, are not recognized in these financial statements.

Solid Waste Landfill Closure and Post-Closure Care

Site closure and post-closure care costs are recognized over the operating life of the landfill based on capacity used. The liability is recorded at its discounted value, based on the average long-term borrowing rate of the Town.

Post-Employment Benefits

The Town provides post-employment health, dental, and life insurance benefits to eligible retired employees. The benefits earned by employees are recognized over the service life of the employees using the projected benefit method and management's best estimate of salary escalation, benefit costs and retirement ages of employees. Adjustments arising from changes in assumptions and experience gains and losses are amortized on a straight line basis over the expected average remaining service lives of the employees.

The Corporation of the Town of Saugeen Shores Summary of Significant Accounting Policies

December 31, 2020

County and School Board

The Town collects taxation revenue on behalf of the school boards and the County of Bruce. The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards and the County of Bruce are not reflected in these financial statements.

Revenue Recognition

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation. Tax rates are established annually by the Town Council, incorporating amounts to be raised for local services. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town determines the taxes applicable and renders supplementary tax billings.

Assessments and the related property taxes are subject to appeal. Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of allowance for anticipated uncollectable amounts. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized.

The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

User fees and other revenues are recognized when related goods or services are provided and collectability is reasonably assured.

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

The Corporation of the Town of Saugeen Shores Summary of Significant Accounting Policies

December 31, 2020

Revenue Recognition (continued) Investment income earned on surplus funds (other than obligatory reserve funds) is reported as revenue on the daily accrual basis. Investment income earned on obligatory reserve funds is recorded directly to each fund balance and forms part of the respective deferred revenue balances.

Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of operations in the year in which it is used for the specified purpose.

Financial Instruments

The Town classifies all of its financial instruments at amortized cost. These financial instruments include cash, temporary investments, other receivables, loans receivable, long-term investments, accounts payable and accrued liabilities, and long-term debt. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument. Writedowns of financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net realizable value with the writedown being recognized in the statement of operations.

Liability for Contaminated Sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries. Management is not aware of any contaminated sites for which a liability needs to be recognized.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

1. Cash

Interest is earned on bank balances at the bank's monthly average prime rate less 1.60%.

Funds in the amount of \$20,350,447 are held at one financial institution. The Canadian Deposit Insurance Corporation insures deposits up to a maximum of \$100,000 per depositor per financial institution.

2. Temporary Investments

	2020	2019
Bond funds	\$ 1,691,899	\$ 1,636,343
Canadian bank paper (3.45%)	53,827	53,827
Guaranteed investment certificates (1.15% to 2.23%)	5,090,468	4,979,622
Principal Protected Note	363,710	364,958
	<u>\$ 7,199,904</u>	<u>\$ 7,034,750</u>

Temporary investments have a market value of \$7,240,986 (2019 - \$6,997,351) at the end of the year.

3. Loans Receivable

	2020	2019
Notes receivable, benefiting landowners, 0% to 8%, due 2021 to 2031	\$ 344,977	\$ 577,962
Doctor recruitment loans receivable, non-interest bearing, due 2021 to 2027	550,317	853,348
	<u>\$ 895,294</u>	<u>\$ 1,431,310</u>

Interest earned on loans receivable during the year was \$22,292 (2019 - \$3,151).

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

4. Long-Term Investments

	<u>2020</u>	<u>2019</u>
Note receivable, Westario Power Inc., 4.12% interest receivable quarterly	\$ 3,062,912	\$ 3,062,912
Common shares, Westario Power Inc.	<u>4,563,579</u>	<u>4,563,579</u>
	<u>\$ 7,626,491</u>	<u>\$ 7,626,491</u>

The note from Westario Power Inc. is receivable on demand, subject to certain limitations. Interest earned on notes receivable during the year was \$148,565 (2019 - \$126,192).

The Town owns 25% of the outstanding common shares of Westario Power Inc., a private company incorporated under the laws of the Province of Ontario. The shares have no fixed maturity dates and are generally not exposed to interest rate risk. The fair value of these shares is not practicable to determine in the absence of published market quotations. Dividends of \$199,838 (2019 - \$199,838) were received on these shares during the year.

5. Landfill Site Closure and Post-closure Care Liability

Landfill site closure and post-closure care requirements are defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates and ongoing environmental monitoring, site inspection and maintenance. These costs will be incurred as each landfill site stops accepting waste, with the post-closure care expected to continue for an additional 20 years. The total present value of future closure and post-closure care costs are estimated to be \$323,078.

Port Elgin Landfill Site

At December 31, 2020 a liability of \$43,963 has been recognized in the financial statements. This represents 100% of the present value of the estimated post-closure care costs, and is based on a long-term borrowing rate of 2.79% and an annual inflation rate of 1.84%.

Southampton Landfill Site

At December 31, 2020 a liability of \$204,267 has been recognized in the financial statements. This represents 68% of the present value of the estimated post-closure care costs, and is based on a long-term borrowing rate of 2.79% and an annual inflation rate of 1.84%. The balance of the liability of \$74,848 will be accrued as the remaining capacity of 114,505 cubic meters is utilized, which is expected to be over the next 10 years.

At December 31, 2020 the landfill site closure and post closure liability is unfunded. The liability is expected to be funded through budget allocations to a landfill reserve over the remaining life of the landfill sites.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

6. Long-Term Debt

The balance of long-term debt reported on the consolidated statement of financial position is made up of the following:

	2020	2019
Loan payable, Canadian Imperial Bank of Commerce, 3.02%, payable \$2,176 monthly, principal and interest, due November 2024	\$ 203,885	\$ 223,517
Loan payable, Canadian Imperial Bank of Commerce, 3.02%, payable \$8,453 monthly, principal and interest, due November 2024	792,090	868,360
Loan payable, Saugeen Shores Cemetery Care and Maintenance Trust Fund, 2.66% payable \$3,658 annually, principal and interest, due December 2021	3,563	9,862
Tile drainage loans payable, 6-8%, due 2021 to 2023	1,525	2,964
Loan payable, Canadian Mortgage and Housing Corporation, 3.97%, payable \$390,725 annually, principal and interest, due December 2024	1,419,294	1,740,906
Loan payable, Canadian Mortgage and Housing Corporation, 4.15%, payable \$85,252 annually, principal and interest, due May 2025	377,933	444,729
Loan payable, Ontario Infrastructure Project Corporation, 4.72% payable, \$132,718 semi-annually, principal and interest, due February 2026	904,803	1,471,001
Loan payable, Ontario Infrastructure Project Corporation, 4.74% payable, \$175,723 semi-annually, principal and interest, due April 2027	2,196,646	2,196,646
Loan payable, Ontario Infrastructure Project Corporation, 4.82% payable, \$93,565 semi-annually, principal and interest, due December 2029	1,471,081	1,471,081
Loan payable, Ontario Infrastructure Project Corporation, 2.59% payable, \$210,404 semi-annually, principal and interest, due December 2039	6,283,257	6,536,400
	<u>\$13,654,077</u>	<u>\$ 14,965,466</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

6. Long-Term Debt - (continued)

Principal payments for the next five fiscal years and thereafter are as follows:

2021	\$ 1,361,019
2022	1,410,410
2023	1,464,169
2024	2,105,303
2025	287,903
Thereafter	<u>7,025,273</u>
	<u>\$ 13,654,077</u>

Interest paid during the year on long-term debt was \$525,161 (2019 - \$418,577).

The Canadian Imperial Bank of Commerce loans are secured by capital borrowing bylaws. These loans also include certain reporting requirements.

7. Temporary Borrowings

According to the terms of the Town's credit agreement with the bank, the maximum available operating credit limit is \$2,500,000 at an interest rate of prime less 0.75%. This facility is secured by a current borrowing by-law. There were no amounts drawn under this facility at year end.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

8. Tangible Capital Assets

													2020	
	Land	Land Improvement	Buildings	Miscellaneous Equipment	Communication Equipment	Infrastructure	IT	Playground Equipment	Furniture and Fixtures	Vehicles	Roads	Bridges and Culverts	Water and Wastewater Systems	Total
Cost, beginning of the year	\$ 10,424,644	\$ 8,329,228	\$ 53,529,136	\$ 5,690,679	\$ 587,723	\$ 985,722	\$ 1,234,321	\$ 743,160	\$12,400,732	\$ 57,120,602	\$ 4,498,262	\$ 125,524,169	\$ 281,068,378	
Additions		9,981	131,503	266,465	-	82,307	-	88,293	1,289,712	(260,065)	-	676,494	2,284,690	
Disposals		-	-	-	-	-	-	-	(318,829)	(53,999)	-	(113,841)	(486,669)	
Transfer in complete WIP		74,173	402,177	-	-	-	-	-	-	1,072,277	-	28,616	1,577,243	
Completed assets	10,424,644	8,413,382	54,062,816	5,957,144	587,723	1,068,029	1,234,321	831,453	13,371,615	57,878,815	4,498,262	126,115,438	284,443,642	
Opening WIP	-	44,214	872,853	-	-	48,878	-	-	-	4,201,726	80,827	638,120	5,886,618	
WIP Additions	-	452,080	128,998	-	-	16,867	-	-	-	2,438,643	46,845	1,439,930	4,523,363	
Transfer out complete WIP	-	(74,173)	(402,177)	-	-	-	-	-	-	(1,072,277)	-	(28,616)	(1,577,243)	
Cost of WIP, end of year	-	422,121	599,674	-	-	65,745	-	-	-	5,568,092	127,672	2,049,434	8,832,738	
All assets, end of year	10,424,644	8,835,503	54,662,490	5,957,144	587,723	1,133,774	1,234,321	831,453	13,371,615	63,446,907	4,625,934	128,164,872	293,276,380	
Accumulated amortization, beginning of the year	-	3,455,777	22,838,632	2,798,326	483,643	664,342	580,229	531,985	6,154,295	41,322,250	3,040,389	38,132,716	120,002,584	
Amortization	-	303,468	1,386,073	383,623	24,827	89,377	71,338	28,210	752,009	1,818,214	64,333	1,978,915	6,900,387	
Disposals	-	-	-	-	-	-	-	-	(276,327)	(53,999)	(48)	(57,914)	(388,288)	
Accumulated amortization, end of the year	-	3,759,245	24,224,705	3,181,949	508,470	753,719	651,567	560,195	6,629,977	43,086,465	3,104,674	40,053,717	126,514,683	
Net carrying amount, end of the year	\$ 10,424,644	\$ 5,076,258	\$ 30,437,785	\$ 2,775,195	\$ 79,253	\$ 380,055	\$ 582,754	\$ 271,258	\$ 6,741,638	\$ 20,360,442	\$ 1,521,260	\$ 88,111,155	\$ 166,761,697	

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

8. Tangible Capital Assets - (continued)

													2019
	Land	Land Improvement	Buildings	Miscellaneous Equipment	Communication Equipment	IT Infrastructure	Playground Equipment	Furniture and Fixtures	Vehicles	Roads	Bridges and Culverts	Water and Wastewater Systems	Total
Cost, beginning of the year	\$10,424,644	\$ 7,210,180	\$ 43,647,422	\$ 5,171,221	\$ 537,955	\$ 832,312	\$ 1,234,321	\$ 641,593	\$12,633,689	\$56,457,496	\$ 4,182,867	\$125,130,826	\$ 268,104,526
Additions	-	332,838	7,869,041	519,458	49,768	144,339	-	102,353	475,326	189,977	130,790	77,745	9,891,635
Disposals	-	-	-	-	-	-	-	(786)	(708,283)	(116,068)	-	(116,393)	(941,530)
Transfer in complete WIP	-	786,210	2,012,673	-	-	9,071	-	-	-	589,197	184,605	431,991	4,013,747
Completed Assets	<u>10,424,644</u>	<u>8,329,228</u>	<u>53,529,136</u>	<u>5,690,679</u>	<u>587,723</u>	<u>985,722</u>	<u>1,234,321</u>	<u>743,160</u>	<u>12,400,732</u>	<u>57,120,602</u>	<u>4,498,262</u>	<u>125,524,169</u>	<u>281,068,378</u>
Opening WIP	-	813,819	2,291,519	-	-	53,705	-	-	-	985,179	193,095	458,264	4,795,581
WIP Additions	-	16,605	594,007	-	-	4,244	-	-	-	3,805,744	72,337	611,847	5,104,784
Transfer out complete WIP	-	(786,210)	(2,012,673)	-	-	(9,071)	-	-	-	(589,197)	(184,605)	(431,991)	(4,013,747)
Cost of WIP, end of year	-	44,214	872,853	-	-	48,878	-	-	-	4,201,726	80,827	638,120	5,886,618
All assets, end of year	<u>10,424,644</u>	<u>8,373,442</u>	<u>54,401,989</u>	<u>5,690,679</u>	<u>587,723</u>	<u>1,034,600</u>	<u>1,234,321</u>	<u>743,160</u>	<u>12,400,732</u>	<u>61,322,328</u>	<u>4,579,089</u>	<u>126,162,289</u>	<u>286,954,996</u>
Accumulated amortization, beginning of the year	-	3,192,194	21,717,288	2,444,670	460,915	591,286	506,770	509,819	6,048,936	39,591,025	2,977,548	36,128,628	114,169,079
Amortization	-	263,583	1,121,344	353,656	22,728	73,056	73,459	22,166	676,297	1,825,801	62,841	2,063,948	6,558,879
Disposals	-	-	-	-	-	-	-	-	(570,938)	(94,576)	-	(59,860)	(725,374)
Accumulated amortization, end of the year	-	3,455,777	22,838,632	2,798,326	483,643	664,342	580,229	531,985	6,154,295	41,322,250	3,040,389	38,132,716	120,002,584
Net carrying amount, end of the year	<u>\$10,424,644</u>	<u>\$ 4,917,665</u>	<u>\$ 31,563,357</u>	<u>\$ 2,892,353</u>	<u>\$ 104,080</u>	<u>\$ 370,258</u>	<u>\$ 654,092</u>	<u>\$ 211,175</u>	<u>\$ 6,246,437</u>	<u>\$20,000,078</u>	<u>\$ 1,538,700</u>	<u>\$ 88,029,573</u>	<u>\$ 166,952,412</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

8. Tangible Capital Assets - (continued)

The net book value of tangible capital assets not being amortized because they are under construction is \$8,832,738 (2019 - \$5,886,618).

Contributed capital assets valued at \$nil were recognized in the financial statements during the year (2019 - \$92,000).

9. Accumulated Surplus

Accumulated surplus consists of individual fund surplus (deficit) and reserves as follows:

	2020	2019
Invested in tangible capital assets		
Tangible capital assets at cost less amortization	\$ 166,761,697	\$ 166,952,412
Unfinanced capital assets	(174,182)	(65,413)
Capital assets financed by long-term liabilities and to be funded in future years (Note 6)	(13,654,077)	(14,965,466)
Total invested in capital assets	152,933,438	151,921,533
General surplus (Note 11)	558,564	558,564
BASWRA surplus (deficit)	35,392	(14,230)
Port Elgin Airport Management Board Surplus	32,480	27,138
Port Elgin business improvement area surplus	54,335	56,077
Southampton business improvement area surplus	44,571	35,092
Unfunded post-employment benefits	(977,600)	(888,500)
Unfunded solid waste closure and post-closure costs	(248,230)	(229,364)
	152,432,950	151,466,310
Reserves and reserve funds (Note 10)	33,517,648	26,106,180
Accumulated surplus	\$ 185,950,598	\$ 177,572,490

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

10. Reserves and Reserve Funds Set Aside for Specific Purpose by Council

	<u>2020</u>	<u>2019</u>
Reserves		
Capital purposes	\$25,147,044	\$ 20,678,731
Current purposes	2,080,761	1,803,958
Insurance	144,198	144,198
Working funds	764,312	764,312
Tax rate stabilization	639,122	338,395
	<u>28,775,437</u>	<u>23,729,594</u>
Reserve funds		
Capital purposes	467,320	493,472
Legacy reserve	3,898,268	1,550,743
Parking revenues	38,696	38,200
Police building	337,927	294,171
	<u>4,742,211</u>	<u>2,376,586</u>
Total reserves and reserve funds	<u>\$33,517,648</u>	<u>\$ 26,106,180</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

11. Budget Amounts

Under Canadian Public sector accounting standards, budget amounts are to be reported on the consolidated statement of operations and accumulated surplus and changes in net debt for comparative purposes. The 2020 budget amounts for The Corporation of the Town of Saugeen Shores approved by Council have been reclassified to conform to the presentation of the consolidated statements of operations and accumulated surplus and changes in net debt. The following is a reconciliation of the budget approved by Council.

	2020	2020	2019
	Budget	Actual	Actual
Annual surplus (Page 6)	\$ 13,854,954	\$ 8,378,108	\$ 7,904,602
Amortization	-	6,900,387	6,558,879
Capital acquisitions, disposals and write-down	(10,180,306)	(6,709,672)	(14,780,263)
Change in consolidated boards	-	(62,701)	(28,390)
Change in unfunded capital	-	108,769	(1,738,173)
Change in unfunded liabilities	-	107,966	67,244
Debt principal repayments	(1,530,840)	(1,311,389)	(1,012,178)
Net transfers to reserves	(2,143,808)	(7,411,468)	(3,508,121)
Proceeds from issuance of long-term debt	-	-	6,536,400
	-	-	-
Prior year general surplus	-	558,564	558,564
General surplus	\$ -	\$ 558,564	\$ 558,564

12. Other Income

	2020	2020	2019
	Budget	Actual	Actual
Trailer revenue and permits	\$ 1,330,000	\$ 1,292,349	\$ 1,285,061
Penalties and interest on taxation	197,000	169,735	212,501
Rents, concessions and franchises	431,288	393,515	416,574
Investment income	595,543	733,629	723,435
Licenses and permits	823,963	633,774	938,935
Donations	81,550	178,390	577,967
Development charges	1,948,532	1,556,206	1,949,588
Other	10,350	4,464	5,724
Deep Geologic Repository payment	158,570	165,119	164,167
Prepaid special charges	-	465,713	-
Loss on disposal of capital assets	-	(91,669)	(149,289)
	-	-	-
	\$ 5,576,796	\$ 5,501,225	\$ 6,124,663

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

13. Government Partnerships

The following summarizes the financial position and results of operations of the government partnerships. The town's pro-rata share of these amounts has been reported in these financial statements using the proportionate consolidation method:

	S.M.A.R.T.	BASWRA
Financial assets	\$ 166,306	\$ 2,517,711
Liabilities	219,401	256,318
Net financial assets (debt)	(53,095)	2,261,393
Non-financial assets	523,352	1,398,521
Accumulated surplus	\$ 470,257	\$ 3,659,914
Revenues	\$ 1,532,861	\$ 3,007,471
Expenses	1,422,393	3,193,011
Annual income (deficit)	\$ 110,468	\$ (185,540)

Bruce Area Solid Waste Recycling Association (BASWRA) is a partnership between the Town of South Bruce Peninsula, the Municipality of Arran-Elderslie, the Corporation of the Town of Saugeen Shores, the Municipality of Kincardine, and others to provide garbage, recycling and cardboard collection services. During the year, the Town made payments to BASWRA of \$613,024 (2019 - \$571,801) for garbage, recycling, and cardboard collection services.

Saugeen Mobility and Regional Transit (S.M.A.R.T.) operates a specialty transit service; the Town became a partner in this service in 2013. During the year, the Town made payments to S.M.A.R.T. of \$131,834 (2019 - \$113,984) for transit services.

14. Municipal Innovation Council

The Municipal Innovation Council (MIC) is a joint board under the shared control of the Corporation of the Town of Saugeen Shores, and seven other municipalities. The consolidated financial statements include the the following revenues and expenses relating to the MIC:

	2020	2019
Revenues	\$ 284,543	\$ -
Expenditures	117,081	-
Net revenue for the year	\$ 167,462	\$ -
Transfer to reserve	\$ (167,134)	\$ -

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

15. Government Transfers

	2020 Budget	2020 Actual	2019 Actual
Operating			
Province of Ontario			
Ontario Municipal Partnership Fund (OMPF)	\$ 1,308,400	\$ 1,308,400	\$ 1,284,800
Protection	57,550	54,699	139,753
Transportation	121,844	117,984	204,326
Environmental	137,798	156,365	137,164
Sewer and Water	-	39,954	41,867
Other	-	616,199	666,080
	<u>1,625,592</u>	<u>2,293,601</u>	<u>2,473,990</u>
Other municipalities			
Fire	5,000	5,000	10,000
Roads	2,500	4,693	-
Other	-	214,543	-
	<u>7,500</u>	<u>224,236</u>	<u>10,000</u>
Total operating transfers	<u>1,633,092</u>	<u>2,517,837</u>	<u>2,483,990</u>
Tangible Capital Asset			
Province of Ontario			
Roads	1,353,610	492,713	833,179
Other	-	49,779	-
	<u>1,353,610</u>	<u>542,492</u>	<u>833,179</u>
Government of Canada			
Sewer and water	-	-	433,365
Roads	416,045	345,269	705,534
	<u>416,045</u>	<u>345,269</u>	<u>1,138,899</u>
Total capital contributions	<u>1,769,655</u>	<u>887,761</u>	<u>1,972,078</u>
Total contributions	<u>\$ 3,402,747</u>	<u>\$ 3,405,598</u>	<u>\$ 4,456,068</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

16. Pension Plan

The town makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 108 members of its staff of the Town. This plan is a defined benefit plan which specifies the amount of the retirement entitlement to be received by the employees based on length of service and rates of pay. Employees and employers contribute jointly to the plan.

The employer amount contributed to OMERS for 2020 was \$876,630 (2019 - \$853,618) for current service. The contribution rate for 2020 was 9.0% to 15.8% depending on age and income level (2019 - 9.0% to 15.8%).

OMERS is a multi-employer plan, therefore, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Town does not recognize any share of the OMERS pension surplus or deficit. The last available report for the OMERS plan was on December 31, 2020. At that time the plan reported a \$3.2 billion actuarial deficit (2019 - \$3.4 billion), based on actuarial liabilities of \$111.8 billion (2019 - \$106.4 billion) and actuarial assets of \$108.6 billion (2019 - \$103 billion). Ongoing adequacy of the current contribution rates will need to be monitored and may lead to increased future funding requirements.

17. Post-Employment Benefits

The town provides post-employment health, dental and life insurance benefits to eligible retired employees. Payment for these benefits totaled \$58,453 (2019 - \$60,166) during the year. The post-employment benefit at December 31 includes the following components:

	2020	2019
Accrued benefit obligation	\$ 1,204,200	\$ 1,063,100
Unamortized actuarial gain (loss)	(226,600)	(174,600)
Accrued benefit liability	<u>\$ 977,600</u>	<u>\$ 888,500</u>

Actuarial valuations for accounting purposes are performed using the projected benefit method. The most recent actuarial report was prepared May 25, 2021.

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, medical inflation rates, wage increases, employee turnover, and mortality rates. The assumptions used reflect management's best estimates. A discount rate of 4.9% (2019 - 3.30%) was assumed to determine the accrued benefit obligation. Health, dental, and travel premium rates are predicted to escalate by 4% annually.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

17. Post-Employment Benefits - (continued)

	2020	2019
Current period benefit cost	\$ 68,700	\$ 57,500
Plan amendments	43,000	-
Amortization of actuarial loss	17,000	21,800
Retirement benefit expense	128,700	79,300
Interest costs	35,100	35,200
Total expense for the year	\$ 163,800	\$ 114,500

18. Operations of School Boards and the County of Bruce

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Bruce:

	2020	2019
County of Bruce	\$11,422,179	\$ 10,679,647
School Boards	5,711,229	5,730,961
	\$17,133,408	\$ 16,410,608

19. Trust Funds

The trust fund administered by the Town has not been included in the consolidated statement of financial position nor have the operations been included in the consolidated statement of financial activities. At December 31, 2020, the trust fund balance is as follows:

	2020	2019
Cemetery Care and Maintenance Funds	\$ 538,620	\$ 517,510

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

20. Contingencies and Contractual Commitments

- a) In January 2020, the Town entered into a five year operating agreement with the Ontario Clean Water Agency (OCWA) for the operation and maintenance of the Southampton water treatment facility, the Southampton water distribution system, the Southampton wastewater treatment plant, and the Port Elgin wastewater treatment plant.

The following are the annual fixed prices for each of the OCWA components for 2020 to 2024, the terms of this agreement:

	Port Elgin Wastewater Treatment Plant	Southampton Wastewater Treatment Plant	Southampton Water Distribution System	Southampton Water Treatment Facility	Annual Capital Allowance for Maintenance
2021	837,258	633,141	240,499	651,568	25,000
2022	837,258	633,141	240,499	651,568	25,000
2023	837,258	633,141	240,499	651,568	25,000
2024	837,258	633,141	240,499	651,568	25,000

These commitments will be funded by way of water and sewer user charges. The agreement may be renewed for a successive five year term subject to agreement between the parties.

- b) In August 2020, the Town approved to enter into a five year operating agreement with Bruce Area Solid Waste Recycling (BASWR) for solid waste collection services within the area of Saugeen Shores. The agreement may be renewed for a successive five year term subject to agreement between the parties. The following are the annual waste collections fees starting October 2020 and ending September 2025:

2021	\$ 336,761
2022	342,922
2023	349,206
2024	355,615
2025	<u>271,129</u>
	<u>\$ 1,655,633</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

20. Contingencies and Contractual Commitments - (continued)

- c) The Town has awarded 9 contracts for capital projects that were not completed at year-end. The balance of the projects to be completed in 2021 is approximately \$7,469,769.
- d) Several lower tier municipalities on the Bruce Peninsula, including the Town of Saugeen Shores, have been named as defendants in a land claim action filed by the Chippewas of Saugeen and Nawash for damages alleged to total \$92 billion. Also joined as defendants in the action are the Counties of Bruce and Grey, the Province of Ontario, and the Dominion of Canada. No breakdown as to each municipalities' relative share of the \$92 billion has been provided. The likelihood of the success of this action is undeterminable at this present time.
- e) The Town has been issued a statement of claim subsequent to year end for \$173,360 plus costs that will not be covered by insurance. The Town's liability with respect to this claim is not determinable at this time.

21. Financial Instruments

Credit Risk

The town is exposed to credit risk through its cash, temporary investments, trade and other receivables, loans receivable, and long-term investments. There is the possibility of non-collection of trade and other receivables. The majority of the Town's receivables are from ratepayers and government entities. For trade and other receivables, the Town measures impairment based on how long the amounts have been outstanding. The amounts outstanding at year end, which is the Town's maximum exposure to credit risk related to trade and other receivables, were as follows:

	0 - 30 days	31 - 90 days	91 - 365 days	1 to 2 years	3 to 10 years
Cash	\$ 31,039,839	\$ -	\$ -	\$ -	-
Temporary investments	7,199,904	-	-	-	-
Trade and other receivables	233,491	926,384	796,569	92,638	-
Loans receivable	13,370	82,254	193,216	232,410	374,044
Long-term investments	-	-	-	-	7,626,491
Net amount receivable	<u>\$ 38,486,604</u>	<u>\$ 1,008,638</u>	<u>\$ 989,785</u>	<u>\$ 325,048</u>	<u>\$ 8,000,535</u>

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

21. Financial Instruments - (continued)

Liquidity Risk

Liquidity risk is the risk that the Town encounters difficulty in meeting its obligations as they fall due. The Town has a planning and budgeting process in place to help determine the funds required to support the Town's normal operating requirements on an ongoing basis. The Town ensures that there are sufficient funds to meet its short-term requirements, taking into account its anticipated cash flows from operations and its holdings of cash and cash equivalents. To achieve this aim, it seeks to maintain an available line of credit balance as approved by the appropriate borrowing by-law to meet, at a minimum, expected requirements for a period of at least 90 days. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows) of financial liabilities:

	<u>0 - 30 days</u>	<u>31 - 90 days</u>	<u>91 - 365 days</u>	<u>1 to 2 years</u>	<u>3 to 10 years</u>
Accounts payable and accrued liabilities	\$ 4,538,479	\$ 220,821	\$ 518,160	\$ 1,143,492	\$ -
Long-term debt	-	-	1,361,019	1,410,410	10,882,648
Total financial liabilities	<u>\$ 4,538,479</u>	<u>\$ 220,821</u>	<u>\$ 1,879,179</u>	<u>\$ 2,553,902</u>	<u>\$ 10,882,648</u>

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial statement instrument will fluctuate because of changes in market interest rates. The Town is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the variable rate of temporary borrowings and long-term liabilities and the value of fixed rate long-term liabilities. At December 31, 2020, a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of the investments of \$72,000.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure risks.

22. Comparative Amounts

Comparative amounts have been reclassified to conform to the current year financial statement presentation.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

23. Uncertainty due to COVID-19

As the impacts of COVID-19 continue, there could be further impact on the Town, its citizens, employees, suppliers, and other third party business associates that could impact the timing and amounts realized on the Town's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Town is not known. Given the dynamic nature of these circumstances and the duration of disruption, the related financial impact cannot be reasonably estimated at this time. The Town's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The Town will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

24. Segmented Information

The town is a diversified municipal government institution that provides a wide range of services to its citizens such as policing, fire protection, animal control, sewer, water, waste collection, disposal and recycling, recreation services, library and planning. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segment and activities they encompass are as follows:

General Government

This item refers to the revenues and expenses that relate to the governance and operations of the Town itself and cannot be directly attributed to a specific segment.

Protective Services

Protection is comprised of police services, fire protection, conservation authority, emergency planning, by-law enforcement, animal control and building and structural inspection. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. The members of the fire department consists of one part-time and two full-time employees as well as volunteers. The building department provides a number of services including enforcement of building and construction codes and review of all property development plans through its application process.

Transportation services

Transportation is responsible for construction and maintenance of all the Town's roadways, bridges, parking areas and street lighting. Transportation also includes the provision of air transportation through the Port Elgin Airport Management Board.

Water and Sewer

This service provides the Town's drinking water. They process and clean sewage and ensure the Town's water system meets all provincial standards.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

December 31, 2020

24. Segmented Information - (continued)

Environmental

Included in waste management services is the provision of waste collection, disposal and recycling to its citizens.

Recreation and Cultural Services

This service area provides services meant to improve the health and development of the Town's citizens. The Town provides recreational programs and operates and maintains parks, arenas, a swimming pool, community centres, campgrounds and marinas. The Town also provides maintenance for the libraries.

Other Services

Included in the other services category is health as well as planning and development services. Health services provide the maintenance of the two medical clinics and the operations of local cemeteries. Planning and development provides services in conjunction with the County of Bruce regarding planning and development issues. Also included are the Business Improvement Area, promotion of the Town and tile drainage.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. Amounts that are directly attributable to a number of segments have been allocated on a reasonable basis as follows:

Taxation, OMPF government transfers and interest are allocated to those segments that are funded by these amounts based on a percentage of the net surplus for the year.

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

24. Segmented Information - (continued)

For the year ended December 31	General Government	Protection to Persons and Property	Transportation	Water and Sewer	Environmental	Recreation and Cultural Services	Other Services	2020 Total
Revenue								
Taxation	\$ 4,509,022	\$ 6,387,781	\$ 4,696,898	\$ -	\$ 375,752	\$ 1,503,007	\$ 1,315,131	\$ 18,787,591
Fees and user charges	31,115	119,779	166,773	8,398,855	1,705,050	1,009,567	403,715	11,834,854
Specific government transfers	548,979	59,699	960,659	39,954	156,365	-	331,542	2,097,198
OMPF government transfers	314,016	444,856	327,100	-	26,168	104,672	91,588	1,308,400
Other income	2,961,995	65,920	584,235	452,304	(30,624)	1,467,395	-	5,501,225
	<u>8,365,127</u>	<u>7,078,035</u>	<u>6,735,665</u>	<u>8,891,113</u>	<u>2,232,711</u>	<u>4,084,641</u>	<u>2,141,976</u>	<u>39,529,268</u>
Expenses								
Salaries and benefits	2,077,309	4,604,127	2,703,296	267,210	683,913	2,174,446	785,457	13,295,758
Interest on debt	-	167,664	-	325,384	-	6,478	25,635	525,161
Materials and supplies	706,841	815,119	1,332,330	544,104	499,183	1,352,958	581,989	5,832,524
Contracted services	-	231,758	425,165	2,579,650	323,251	35,778	7,499	3,603,101
Rents and financial expenses	26,525	51,158	11	66,756	25,465	209,614	52,885	432,414
Other transfers	-	360,736	1,361	-	-	20,000	179,718	561,815
Interfunctional	(364,086)	28,300	(236,221)	587,096	(163,351)	145,362	2,900	-
Amortization	95,948	482,371	2,352,067	2,958,720	184,383	727,835	99,063	6,900,387
	<u>2,542,537</u>	<u>6,741,233</u>	<u>6,578,009</u>	<u>7,328,920</u>	<u>1,552,844</u>	<u>4,672,471</u>	<u>1,735,146</u>	<u>31,151,160</u>
Net surplus (deficit)	\$ 5,822,590	\$ 336,802	\$ 157,656	\$ 1,562,193	\$ 679,867	\$ (587,830)	406,830	\$ 8,378,108

The Corporation of the Town of Saugeen Shores
Notes to Financial Statements

24. Segmented Information - (continued)

For the year ended December 31	General Government	Protection to Persons and Property	Transportation	Water and Sewer	Environmental	Recreation and Cultural Services	Other Services	2019 Total
Revenue								
Taxation	\$ 506,428	\$ 12,829,490	\$ 844,045	\$ -	\$ -	\$ -	\$ 2,700,945	\$ 16,880,908
Fees and user charges	40,718	151,270	295,702	7,355,911	1,514,865	1,554,132	284,184	11,196,782
Specific government transfers	666,080	149,753	1,743,039	475,232	137,164	-	-	3,171,268
OMPF government transfers	38,544	976,448	64,240	-	-	-	205,568	1,284,800
Other income	2,465,409	174,025	1,352,488	444,950	(9,556)	1,697,347	-	6,124,663
Total Revenues	3,717,179	14,280,986	4,299,514	8,276,093	1,642,473	3,251,479	3,190,697	38,658,421
Expenses								
Salaries and benefits	2,004,080	4,620,663	2,758,270	277,302	677,205	2,303,853	694,085	13,335,458
Interest on debt	-	-	-	366,290	-	10,552	41,735	418,577
Materials and supplies	666,801	629,978	1,794,915	689,220	569,697	1,493,384	531,431	6,375,426
Contracted services	-	190,286	264,278	2,184,618	285,397	136,545	5,531	3,066,655
Rents and financial expenses	31,403	53,913	11	65,039	23,525	211,571	52,791	438,253
Other transfers	-	354,248	(17,388)	-	-	15,000	208,711	560,571
Interfunctionals	(361,202)	19,900	(256,487)	575,158	(89,316)	109,049	2,898	-
Amortization	87,932	268,454	2,399,087	2,875,164	186,096	641,184	100,962	6,558,879
Total Expenses	2,429,014	6,137,442	6,942,686	7,032,791	1,652,604	4,921,138	1,638,144	30,753,819
Net surplus (deficit)	\$ 1,288,165	\$ 8,143,544	\$ (2,643,172)	\$ 1,243,302	\$ (10,131)	\$ (1,669,659)	\$ 1,552,553	\$ 7,904,602

The Corporation of the Town of Saugeen Shores
Schedule of Deferred Revenue

For the year ended December 31, 2020

	Opening	Contributions Received	Investment Income	Revenue Recognized	Ending
Obligatory Reserve Funds					
Federal Gas Tax	\$ 210,957	\$ 416,061	\$ 3,228	\$ (345,269)	\$ 284,977
Development charges	8,247,043	1,617,412	108,067	(1,556,206)	8,416,316
Recreational land	112,250	6,500	1,475	-	120,225
Sanctuary park endowment	104,043	-	51	-	104,094
	<u>\$ 8,674,293</u>	<u>\$ 2,039,973</u>	<u>\$ 112,821</u>	<u>\$(1,901,475)</u>	<u>\$8,925,612</u>
Other					
Connecting link grant	206,271	-	-	(14,824)	191,447
Miscellaneous	91,157	21,300	-	(49,779)	62,678
OCIF funding	645,030	415,058	-	-	1,060,088
	<u>\$ 942,458</u>	<u>\$ 436,358</u>	<u>\$ -</u>	<u>\$(64,603)</u>	<u>\$1,314,213</u>
	<u>\$ 9,616,751</u>	<u>\$ 2,476,331</u>	<u>\$ 112,821</u>	<u>\$(1,966,078)</u>	<u>\$10,239,825</u>

The Corporation of the Town of Saugeen Shores
Financial Information
For the year ended December 31, 2020

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Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers
of the Corporation of the Town of Saugeen Shores

We have audited the accompanying financial information for the Corporation of the Town of Saugeen Shores Trust Funds (Trust Funds), which comprise the balance sheet as at December 31, 2020, the statement of continuity for the year then ended, and notes to the financial information including a summary of significant accounting policies.

In our opinion, the financial information presents fairly, in all material respects, the balance sheet for the Trust Funds as at December 31, 2020 and the statement of continuity for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Information section of our report. We are independent of the Trust Funds in accordance with the ethical requirements that are relevant to our audit of the financial information in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Information

Management is responsible for the preparation and fair presentation of this financial information in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial information that is free from material misstatement, whether due to fraud or error.

In preparing the financial information, management is responsible for assessing the Trust Funds' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust Funds or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Trust Funds' financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Information

Our objectives are to obtain reasonable assurance about whether the financial information as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial information.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial information, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust Funds' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust Funds' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial information or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust Funds to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial information, including the disclosures, and whether the financial information represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Port Elgin, Ontario
September 3, 2021

The Corporation of the Town of Saugeen Shores
Trust Funds
Balance Sheet

December 31, 2020

Cemetery Care and Maintenance

	2020	2019
Assets		
Cash	\$ 58,325	\$ 57,576
Due from the Corporation of the Town of Saugeen Shores	83,670	55,970
Investments (Note 2)	409,448	412,272
	\$ 551,443	\$ 525,818
Liabilities		
Due to the Corporation of the Town of Saugeen Shores	\$ 12,823	\$ 8,308
Fund balance	538,620	517,510
	\$ 551,443	\$ 525,818

Statement of Continuity

For the year ended December 31, 2020

Cemetery Care and Maintenance

	2020	2019
Balance, beginning of the year	\$ 517,510	\$ 498,246
Receipts		
Bank interest	4,514	10,652
Plot sale	18,260	15,376
Marker maintenance	2,850	2,050
	25,624	28,078
Expenditures		
Expenses	4,514	8,814
Balance, end of the year	\$ 538,620	\$ 517,510

The Corporation of the Town of Saugeen Shores
Trust Funds
Notes to Financial Information

December 31, 2020

1. Summary of Significant Accounting Policies

Management Responsibility The management of the Corporation of the Town of Saugeen Shores has prepared and is responsible for the integrity, objectivity and accuracy of the Trust Fund financial information. Council reviews and approves the financial information.

Basis of Consolidation This trust fund has not been consolidated with the financial statements of the Town.

Basis of Accounting The trust fund financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada as prescribed by the Ministry of Municipal Affairs and Housing.

Financial Instruments The trust fund classifies its financial instruments at amortized cost. The maximum exposure to credit risk is the carrying value of the financial instruments. These financial instruments include cash and investments. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument. Writedowns of financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net realizable value with the writedown being recognized in the statement of operations.

The Corporation of the Town of Saugeen Shores
Trust Funds
Notes to Financial Information

December 31, 2020

2. Investments

	2020	2019
Loan receivable, Town of Saugeen Shores, 3.67%, \$2,932 receivable annually principal and interest, due December 2020	\$ -	\$ 2,828
Loan receivable, Town of Saugeen Shores, 2.66%, \$3,658 receivable annually principal and interest, due December 2021	3,563	7,034
CIBC Wood Gundy, Canadian securities from chartered banks with effective interest rates of 2.99% to 3.04%	405,885	402,410
	\$ 409,448	\$ 412,272

The total investments of \$409,448 reported on the statement of continuity have a market value of \$443,158.35 at the end of the year.

3. Financial Risk Management

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The trust fund is exposed to credit risk arising from its cash and investments.

Liquidity Risk

Liquidity risk is the risk that the trust fund will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the trust fund will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value which is less than what they are worth; or may be unable to settle or recover a financial asset. The trust fund is exposed to this risk arising from its amount due to the Corporation of the Town of Saugeen Shores.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The trust fund is exposed to interest rate risk arising from the possibility that interest rates will affect the value of fixed income denomination investments.

There have been no significant changes from the previous year in the exposure to risk other than those noted.