2025 Budget Report with FY Forecast based on September Month-End Close

	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse							
					Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
1.0.000 CAO	*2,033,384*	*2,035,052*	*2,267,741*	*234,357*	*229,000*	*62,948*	*13,501*	*(34,257)*	*9,953*	*3,025*	*(50,700)*	*886*
1.1.000 CAO Office	**672,996**	**627,794**	**707,022**	**34,027**	**38,000**	**21,368**	**5,000**	**(23,814)**	**386**	**3,025**	**(10,000)**	**61**
1.1.122 CAO Office	672,996	627,794	707,022	34,027	38,000	21,368	5,000	(23,814)	386	3,025	(10,000)	61
2) Salaries & Benefits	**519,710**	**473,456**	**539,751**	**20,041**	**0**	**20,041**						
61000 Salaries and Wages	409,151	369,340	424,696	15,545	0	15,545						
62000 Benefits	110,558	104,116	115,055	4,496		4,496						
3) Expense	**153,286**	**154,338**	**167,272**	**13,985**	**38,000**	**1,327**	**5,000**	**(23,814)**	**386**	**3,025**	**(10,000)**	**61**
64100 Materials and Supplies	65,194	69,230	39,933	(25,261)	-	427	-	(18,739)		3,025	(10,000)	26
65000 Contract Services	88,092	85,108	127,338	39,246	38,000	900	5,000	(5,075)	386		0	35
1.2.000 Strategic Initiatives	**675,322**	**709,678**	**840,865**	**165,543**	**185,000**	**17,533**	**2,185**	**-**		**-**	**(40,000)**	**825**
1.2.820 Strategic Initiatives	527,509	563,095	590,835	63,326	85,000	17,533	(0)	-		-	(40,000)	793
1) Revenue	**(60,000)**	**(85,529)**	**(102,464)**	**(42,464)**			**(102,464)**				**60,000**	
53000 User Fees	(35,000)	(70,529)	-	35,000							35,000	
57600 Other Revenue	(25,000)	(15,000)	(102,464)	(77,464)			(102,464)				25,000	
2) Salaries & Benefits	**358,637**	**415,415**	**478,407**	**119,770**		**17,306**	**102,464**					
61000 Salaries and Wages	288,906	336,331	393,926	105,021		13,750	91,270					
62000 Benefits	69,731	79,085	84,481	14,750		3,556	11,194					
3) Expense	**228,872**	**233,208**	**214,892**	**(13,981)**	**85,000**	**226**		**-**		**-**	**(100,000)**	**793**
64100 Materials and Supplies	161,379	166,840	147,075	(14,304)	70,000	226		-		-	(85,000)	469
65000 Contract Services	45,915	45,916	45,915	-	15,000						(15,000)	
67000 External Transfers	21,579	20,452	21,902	324								324
1.2.861 Physician Recruitment	147,813	146,583	250,030	102,217	100,000		2,185				-	32
1) Revenue	**(75,000)**	**(75,000)**	**(75,000)**	**-**							**-**	
57600 Other Revenue	(75,000)	(75,000)	(75,000)	-							-	
3) Expense	**222,813**	**221,583**	**325,030**	**102,217**	**100,000**		**2,185**				**-**	**32**
64100 Materials and Supplies	222,813	219,823	225,030	2,217			2,185				-	32
65000 Contract Services	-	1,761	100,000	100,000	100,000							
1.3.000 Human Resources	**685,067**	**697,580**	**719,854**	**34,787**	**6,000**	**24,047**	**6,316**	**(10,443)**	**9,567**		**(700)**	**(0)**
1.3.123 Human Resources	685,067	697,580	719,854	34,787	6,000	24,047	6,316	(10,443)	9,567		(700)	(0)
2) Salaries & Benefits	**540,332**	**544,568**	**563,421**	**23,089**	**-**	**23,089**						
61000 Salaries and Wages	414,150	414,420	432,068	17,918	-	17,918						
62000 Benefits	126,182	130,149	131,353	5,171		5,171						
3) Expense	**144,735**	**153,012**	**156,433**	**11,698**	**6,000**	**958**	**6,316**	**(10,443)**	**9,567**		**(700)**	**(0)**
64100 Materials and Supplies	144,735	118,503	156,433	11,698	6,000	958	6,316	(10,443)	9,567		(700)	(0)
65000 Contract Services		34,509										

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse							
					Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
2.0.000 Community Services	***2,473,491***	***2,186,705***	***2,986,447***	***512,956***	***185,000***	***(3,296)***	***14,560***	***32,710***		***273,328***	***10,000***	***655***
2.1.000 Community Services	**360,224**	**371,498**	**379,320**	**19,096**		**19,134**						**(38)**
2.1.700 Community Services and Operations Administration	360,224	371,498	379,320	19,096		19,134						(38)
1) Revenue		**(2,723)**										
53000 User Fees		(2,723)										
2) Salaries & Benefits	**286,899**	**304,671**	**304,895**	**17,996**		**17,996**						
61000 Salaries and Wages	226,062	246,708	240,122	14,060		14,060						
62000 Benefits	60,837	57,964	64,773	3,936		3,936						
3) Expense	**73,325**	**69,550**	**74,425**	**1,100**		**1,138**						**(38)**
64100 Materials and Supplies	26,218	20,838	26,611	393		393						
65000 Contract Services	5,013	6,626	5,088	75		113						(38)
66000 Rents and Financial Expenses	42,094	42,087	42,726	631		631						
2.2.000 Parks	**525,273**	**158,888**	**787,356**	**262,083**	**180,000**	**(34,029)**	**(6,240)**	**35,000**		**111,995**	**(25,000)**	**357**
2.2.350 Airport	47,381	31,041	28,756	(18,625)		1,375					(20,000)	
2) Salaries & Benefits	**17,086**	**16,155**	**18,307**	**1,221**		**1,221**						
61000 Salaries and Wages	15,219	15,221	16,307	1,088		1,088						
62000 Benefits	1,867	934	2,000	133		133						
3) Expense	**30,295**	**14,886**	**10,449**	**(19,846)**		**154**					**(20,000)**	
64100 Materials and Supplies		1,345										
65000 Contract Services	20,000	10,967	-	(20,000)							(20,000)	
67000 External Transfers	10,295	2,574	10,449	154		154					0	
2.2.740 Parks	1,545,928	1,204,964	1,739,243	193,315	75,000	60,810	(3,195)			65,437	(5,000)	263
1) Revenue	**(101,545)**	**(109,583)**	**(108,685)**	**(7,140)**		**(3,823)**	**(3,343)**			**25**		
53000 User Fees	(76,729)	(78,351)	(80,155)	(3,425)		(3,451)				25		
57600 Other Revenue	(24,815)	(31,232)	(28,530)	(3,715)		(372)	(3,343)					
2) Salaries & Benefits	**1,212,044**	**898,770**	**1,267,187**	**55,143**		**46,143**				**9,000**		
61000 Salaries and Wages	976,972	776,300	1,021,424	44,452		39,452				5,000		
62000 Benefits	235,072	122,470	245,763	10,691		6,691				4,000		
3) Expense	**435,428**	**415,777**	**580,740**	**145,312**	**75,000**	**18,489**	**147**			**56,412**	**(5,000)**	**263**
64100 Materials and Supplies	320,906	302,482	389,500	68,594		16,733	147			56,412	(5,000)	301
65000 Contract Services	92,944	91,715	169,338	76,394	75,000	1,432						(38)
67000 External Transfers	21,579	21,580	21,902	324		324					0	

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse							
					Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
2.2.745 Harbour	(252,337)	(236,740)	(133,159)	119,178	105,000	(29,582)	(3,045)			46,691		114
1) Revenue	**(783,989)**	**(784,136)**	**(837,349)**	**(53,361)**		**(49,839)**	**(3,522)**					
53000 User Fees	(776,207)	(777,857)	(829,451)	(53,244)		(49,722)	(3,522)					
57000 Licenses, Permits, Rents	(7,782)	(6,279)	(7,898)	(117)		(117)						
2) Salaries & Benefits	**172,945**	**185,529**	**221,867**	**48,922**		**6,410**				**42,512**		
61000 Salaries and Wages	154,468	159,181	193,104	38,635		5,934				32,702		
62000 Benefits	18,476	26,348	28,763	10,287		476				9,811		
3) Expense	**358,707**	**361,866**	**482,323**	**123,616**	**105,000**	**13,847**	**477**			**4,179**		**114**
64100 Materials and Supplies	160,841	171,241	176,489	15,648		11,318	114			4,179		38
65000 Contract Services	66,316	58,552	172,311	105,995	105,000	919						76
66000 Rents and Financial Expenses	131,550	132,073	133,523	1,973		1,610	363					
2.2.746 Waterfront - Beach Maintenance	142,480	97,649	141,795	(686)		6,399				(7,085)	-	
1) Revenue	**(79,947)**	**(75,216)**	**(75,343)**	**4,605**		**(311)**				**(7,085)**	**12,000**	
57000 Licenses, Permits, Rents	(67,947)	(64,344)	(75,343)	(7,395)		(311)				(7,085)		
57600 Other Revenue	(12,000)	(10,872)	-	12,000							12,000	
2) Salaries & Benefits	**141,750**	**92,322**	**147,430**	**5,680**		**5,680**						
61000 Salaries and Wages	115,057	86,060	119,765	4,708		4,708						
62000 Benefits	26,693	6,262	27,665	972		972						
3) Expense	**80,677**	**80,543**	**69,708**	**(10,970)**		**1,030**					**(12,000)**	
64100 Materials and Supplies	80,677	80,543	69,708	(10,970)		1,030					(12,000)	
2.2.771 Tourist Camps	(958,179)	(938,026)	(989,279)	(31,100)		(73,031)		35,000		6,951		(20)
1) Revenue	**(1,498,901)**	**(1,492,218)**	**(1,583,915)**	**(85,015)**		**(85,015)**						
53000 User Fees	(30,704)	(28,172)	(32,055)	(1,351)		(1,351)						
57000 Licenses, Permits, Rents	(1,467,641)	(1,463,907)	(1,551,297)	(83,656)		(83,656)						
57600 Other Revenue	(556)	(139)	(564)	(8)		(8)						
2) Salaries & Benefits	**139,428**	**154,865**	**152,324**	**12,896**		**5,945**				**6,951**		
61000 Salaries and Wages	120,158	135,319	126,150	5,992		5,260				732		
62000 Benefits	19,270	19,546	26,174	6,904		685				6,220		
3) Expense	**401,293**	**399,327**	**442,313**	**41,019**		**6,040**		**35,000**				**(20)**
64100 Materials and Supplies	73,766	71,624	74,873	1,106		1,106						
65000 Contract Services	232,727	228,330	271,218	38,491		3,511		35,000				(20)
66000 Rents and Financial Expenses	94,800	99,373	96,222	1,422		1,422						

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
2.3.000 Recreation	**1,367,810**	**1,413,772**	**1,574,450**	**206,640**	**5,000**	**(3,415)**	**16,594**	**(2,290)**		**155,490**	**35,000**	**261**
2.3.710 Community Services and Operations Programs	8,355	6,276	7,775	(580)	(45,000)	(729)					45,000	149
1) Revenue	**(141,914)**	**(118,743)**	**(100,981)**	**40,933**		**(4,067)**					**45,000**	
53000 User Fees	(90,112)	(92,868)	(94,077)	(3,965)		(3,965)						
54000 Grant Revenue	(45,000)	(22,500)	-	45,000							45,000	
57600 Other Revenue	(6,802)	(3,375)	(6,904)	(102)		(102)						
2) Salaries & Benefits	**14,799**	**4,691**	**15,300**	**500**		**500**						
61000 Salaries and Wages	13,183	4,318	13,628	446		446						
62000 Benefits	1,617	373	1,671	55		55						
3) Expense	**135,469**	**120,328**	**93,456**	**(42,013)**	**(45,000)**	**2,838**						**149**
64100 Materials and Supplies	72,034	47,161	27,293	(44,741)	(45,000)	110						149
65000 Contract Services	63,435	73,167	66,164	2,729		2,729						
2.3.750 Coliseum	277,209	311,124	286,631	9,421		(5,462)		(3,112)		18,000		(5)
1) Revenue	**(209,795)**	**(219,802)**	**(232,139)**	**(22,343)**		**(19,231)**		**(3,112)**				
53000 User Fees	(209,795)	(219,802)	(232,139)	(22,343)		(19,231)		(3,112)				
2) Salaries & Benefits	**278,113**	**320,350**	**306,744**	**28,631**		**10,631**				**18,000**		
61000 Salaries and Wages	214,342	248,303	235,824	21,482		8,482				13,000		
62000 Benefits	63,770	72,048	70,920	7,149		2,149				5,000		
3) Expense	**208,892**	**210,576**	**212,025**	**3,133**		**3,138**				**-**		**(5)**
64100 Materials and Supplies	49,985	53,529	50,735	750		750				-		
65000 Contract Services	158,907	157,046	161,291	2,384		2,388						(5)
2.3.760 Complex	302,520	435,726	257,032	(45,488)		3,423		3,112		(42,098)	(10,000)	75
1) Revenue	**(350,627)**	**(356,623)**	**(515,517)**	**(164,890)**		**(12,908)**		**3,112**		**(155,094)**		
53000 User Fees	(344,987)	(349,304)	(509,792)	(164,805)		(12,823)		3,112		(155,094)		
57000 Licenses, Permits, Rents	(3,384)	(3,925)	(3,435)	(51)		(51)						
57600 Other Revenue	(2,256)	(3,394)	(2,290)	(34)		(34)						
2) Salaries & Benefits	**290,463**	**433,585**	**364,387**	**73,924**		**11,116**				**62,808**		
61000 Salaries and Wages	227,781	302,224	292,309	64,528		9,379				55,148		
62000 Benefits	62,682	131,361	72,078	9,396		1,737				7,660		
3) Expense	**362,685**	**358,764**	**408,163**	**45,478**		**5,215**				**50,188**	**(10,000)**	**75**
64100 Materials and Supplies	114,075	116,655	110,345	(3,730)		1,486				4,709	(10,000)	75
65000 Contract Services	248,610	242,109	297,818	49,208		3,729				45,479		

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
2.3.780 Pool	779,725	660,647	1,023,011	243,286	50,000	(648)	16,594	(2,290)		179,589		42
1) Revenue	**(379,500)**	**(455,406)**	**(918,079)**	**(538,579)**		**(39,788)**		**(2,290)**		**(496,501)**		
53000 User Fees	(379,500)	(455,406)	(918,079)	(538,579)		(39,788)		(2,290)		(496,501)		
2) Salaries & Benefits	**711,458**	**750,610**	**1,643,323**	**931,865**		**35,766**				**896,100**		
61000 Salaries and Wages	600,178	630,721	1,347,298	747,120		26,072				721,048		
62000 Benefits	111,280	119,890	296,025	184,745		9,694				175,051		
3) Expense	**447,767**	**365,443**	**297,767**	**(150,000)**	**50,000**	**3,374**	**16,594**			**(220,010)**		**42**
64100 Materials and Supplies	99,070	94,134	167,150	68,080	50,000	1,440	16,594					46
65000 Contract Services	348,696	271,309	130,617	(218,080)	-	1,935				(220,010)		(5)
2.4.000 Facilities	**220,184**	**242,547**	**245,321**	**25,137**		**15,015**	**4,205**			**5,842**		**75**
2.4.130 Town Facilities	242,384	274,136	267,727	25,344		15,221	4,205			5,842		75
1) Revenue	**(90,853)**	**(76,536)**	**(87,624)**	**3,228**		**3,228**						
57000 Licenses, Permits, Rents	(90,853)	(76,536)	(87,624)	3,228		3,228						
2) Salaries & Benefits	**182,205**	**179,866**	**189,508**	**7,303**		**7,303**						
61000 Salaries and Wages	140,563	145,012	146,365	5,802		5,802						
62000 Benefits	41,642	34,854	43,143	1,501		1,501						
3) Expense	**151,031**	**170,806**	**165,844**	**14,813**		**4,690**	**4,205**			**5,842**		**75**
(blank)		2,281										
64100 Materials and Supplies	79,770	108,716	93,514	13,744		3,622	4,205			5,842		75
65000 Contract Services	71,262	57,861	72,331	1,069		1,069						
66000 Rents and Financial Expenses		1,948										
2.4.510 Medical Building Southampton	39,430	9,542	40,022	591		591						
1) Revenue	**(361,533)**	**(345,819)**	**(366,956)**	**(5,423)**		**(5,423)**						
53000 User Fees	(265,200)	(262,790)	(269,178)	(3,978)		(3,978)						
57000 Licenses, Permits, Rents	(96,333)	(83,029)	(97,778)	(1,445)		(1,445)						
2) Salaries & Benefits	**226,600**	**212,443**	**229,999**	**3,399**		**3,399**						
61000 Salaries and Wages	205,600	190,958	208,684	3,084		3,084						
62000 Benefits	21,000	21,485	21,315	315		315						
3) Expense	**174,363**	**142,918**	**176,978**	**2,615**		**2,615**						
64100 Materials and Supplies	67,109	47,659	68,116	1,007		1,007						
65000 Contract Services	74,670	65,213	75,790	1,120		1,120						
66000 Rents and Financial Expenses	32,584	30,047	33,072	489		489						

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse: Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
2.4.515 Medical Building Port Elgin	(47,404)	(22,526)	(48,115)	(711)		(711)						
1) Revenue	**(130,981)**	**(99,425)**	**(132,946)**	**(1,965)**		**(1,965)**						
57000 Licenses, Permits, Rents	(130,981)	(99,425)	(132,946)	(1,965)		(1,965)						
2) Salaries & Benefits		**319**										
61000 Salaries and Wages		319										
3) Expense	**83,577**	**76,579**	**84,831**	**1,254**		**1,254**						
64100 Materials and Supplies	30,296	27,228	30,751	454		454						
65000 Contract Services	23,844	19,915	24,202	358		358						
66000 Rents and Financial Expenses	29,437	29,436	29,878	442		442						
2.4.790 Libraries	(14,226)	(18,605)	(14,313)	(87)		(87)						
1) Revenue	**(87,158)**	**(84,005)**	**(88,466)**	**(1,307)**		**(1,307)**						
57000 Licenses, Permits, Rents	(87,158)	(84,005)	(88,466)	(1,307)		(1,307)						
2) Salaries & Benefits	**2,668**	**1,661**	**2,834**	**166**		**166**						
61000 Salaries and Wages	2,032	1,581	2,166	134		134						
62000 Benefits	635	80	668	33		33						
3) Expense	**70,265**	**63,739**	**71,319**	**1,054**		**1,054**						
64100 Materials and Supplies	29,670	30,967	30,115	445		445						
65000 Contract Services	40,595	32,772	41,203	609		609						

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse: Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
3.0.000 Operations	***(2,907,351)***	***(2,907,143)***	***(2,381,291)***	***526,061***	***175,000***	***252,944***	***18,320***	***1,112***	***(24,863)***	***45,207***	***51,490***	***6,851***
3.1.000 Operations	**(7,214,827)**	**(7,312,939)**	**(7,045,078)**	**169,749**	**40,000**	**81,854**	**8,320**	**1,112**		**35,207**		**3,256**
3.1.340 Traffic Control	171,979	148,102	174,943	2,964		1,856		1,112				(4)
2) Salaries & Benefits	**120,860**	**64,060**	**68,170**	**(52,690)**		**1,198**		**(53,888)**				
61000 Salaries and Wages	105,084	58,786	58,052	(47,032)		968		(48,001)				
62000 Benefits	15,776	5,274	10,118	(5,658)		229		(5,887)				
3) Expense	**51,119**	**84,042**	**106,773**	**55,654**		**658**		**55,000**				**(4)**
64100 Materials and Supplies	30,814	38,429	31,276	462		462						
65000 Contract Services	20,305	45,613	75,497	55,192		196		55,000				(4)
3.1.341 Street Lights	359,469	393,942	366,074	6,605	0	6,605						
2) Salaries & Benefits	**49,140**	**78,281**	**51,090**	**1,950**		**1,950**						
61000 Salaries and Wages	37,275	52,602	38,740	1,465		1,465						
62000 Benefits	11,865	25,679	12,350	485		485						
3) Expense	**310,329**	**315,661**	**314,983**	**4,655**	**0**	**4,655**						
64100 Materials and Supplies	24,448	28,257	24,815	367		367						
65000 Contract Services	285,880	287,405	290,168	4,288	0	4,288						
3.1.410 Sewers	(3,874,572)	(3,927,029)	(3,819,182)	55,390		20,183				35,207		
1) Revenue	**(5,910,499)**	**(5,975,083)**	**(6,170,561)**	**(260,062)**		**(260,062)**						
53000 User Fees	(5,910,499)	(5,975,083)	(6,170,561)	(260,062)		(260,062)						
2) Salaries & Benefits	**145,324**	**135,650**	**150,971**	**5,648**		**5,648**						
61000 Salaries and Wages	108,662	109,902	113,006	4,344		4,344						
62000 Benefits	36,661	25,748	37,965	1,304		1,304						
3) Expense	**1,890,603**	**1,912,404**	**2,200,407**	**309,804**		**274,598**				**35,207**		
64100 Materials and Supplies	134,856	97,756	136,879	2,023		2,023						
65000 Contract Services	1,710,391	1,769,289	2,017,492	307,101		271,895				35,207		
66000 Rents and Financial Expenses	45,356	45,359	46,037	680		680						

2025 Budget Report with FY Forecast based on September Month-End Close

	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
3.1.430 Water	(3,454,629)	(3,442,294)	(3,457,144)	(2,515)		(5,593)						3,078
1) Revenue	**(5,061,497)**	**(5,050,270)**	**(5,275,594)**	**(214,096)**		**(214,096)**						
53000 User Fees	(4,792,118)	(4,754,091)	(5,002,174)	(210,056)		(210,056)						
54000 Grant Revenue	(269,379)	(296,179)	(273,420)	(4,041)		(4,041)						
2) Salaries & Benefits	**129,158**	**138,874**	**134,352**	**5,194**		**5,194**						
61000 Salaries and Wages	97,285	111,368	101,176	3,891		3,891						
62000 Benefits	31,873	27,507	33,176	1,303		1,303						
3) Expense	**1,477,710**	**1,469,102**	**1,684,098**	**206,388**		**203,310**						**3,078**
64100 Materials and Supplies	298,539	286,055	313,017	14,478		12,042						2,436
65000 Contract Services	1,136,367	1,140,243	1,327,634	191,268		191,268						
66000 Rents and Financial Expenses	42,804	42,804	43,447	642								642
3.1.440 Garbage Collection	(128,014)	(124,445)	(130,274)	(2,259)		(2,259)						
1) Revenue	**(552,342)**	**(538,920)**	**(560,627)**	**(8,285)**		**(8,285)**						
53000 User Fees	(552,342)	(538,920)	(560,627)	(8,285)		(8,285)						
2) Salaries & Benefits	**47,606**	**46,651**	**47,981**	**375**		**375**						
61000 Salaries and Wages	42,405	40,413	42,739	334		334						
62000 Benefits	5,201	6,238	5,242	41		41						
3) Expense	**376,722**	**367,824**	**382,373**	**5,651**		**5,651**						
64100 Materials and Supplies	6,735	7,418	6,836	101		101						
65000 Contract Services	369,987	360,406	375,537	5,550		5,550						
3.1.450 Garbage Disposal	(734,255)	(813,703)	(643,996)	90,259	40,000	50,064						194
1) Revenue	**(1,496,820)**	**(1,405,861)**	**(1,519,272)**	**(22,452)**		**(22,452)**						
51000 Taxation	(565,855)	(573,019)	(574,343)	(8,488)		(8,488)						
53000 User Fees	(925,570)	(831,493)	(939,454)	(13,884)		(13,884)						
57000 Licenses, Permits, Rents	(5,395)	(1,349)	(5,476)	(81)		(81)						
2) Salaries & Benefits	**520,786**	**367,405**	**541,202**	**20,416**		**20,416**						
61000 Salaries and Wages	406,102	295,328	422,657	16,554		16,554						
62000 Benefits	114,684	72,077	118,546	3,862		3,862						
3) Expense	**241,779**	**224,754**	**334,074**	**92,295**	**40,000**	**52,101**						**194**
64100 Materials and Supplies	178,256	170,770	260,930	82,674	40,000	42,674						
65000 Contract Services	48,410	40,486	57,804	9,395		9,395						
66000 Rents and Financial Expenses	15,113	13,498	15,340	227		32						194

2025 Budget Report with FY Forecast based on September Month-End Close

	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
3.1.460 Garbage Recycling	344,921	362,896	350,094	5,174		5,174						
1) Revenue		**(1,007)**										
53000 User Fees		(1,007)										
3) Expense	**344,921**	**363,903**	**350,094**	**5,174**		**5,174**						
64100 Materials and Supplies	46,717	31,384	47,418	701		701						
65000 Contract Services	298,203	332,519	302,676	4,473		4,473						
3.1.550 Cemetery	100,274	89,591	114,406	14,132		5,824	8,320					(12)
1) Revenue	**(96,437)**	**(92,740)**	**(100,327)**	**(3,890)**		**(3,890)**						
53000 User Fees	(84,254)	(89,689)	(87,961)	(3,707)		(3,707)						
57600 Other Revenue	(12,183)	(3,051)	(12,366)	(183)		(183)						
2) Salaries & Benefits	**166,958**	**145,966**	**174,034**	**7,076**		**7,076**						
61000 Salaries and Wages	138,120	134,702	143,746	5,626		5,626						
62000 Benefits	28,838	11,263	30,288	1,450		1,450						
3) Expense	**29,753**	**36,366**	**40,699**	**10,946**		**2,638**	**8,320**					**(12)**
64100 Materials and Supplies	28,052	34,869	38,973	10,921		2,600	8,320					
65000 Contract Services	1,701	1,497	1,726	26		38						(12)
3.2.000 Public Works	**4,307,476**	**4,405,796**	**4,663,788**	**356,311**	**135,000**	**171,090**	**10,000**		**(24,863)**	**10,000**	**51,490**	**3,595**
3.2.310 Roads Administration	1,121,925	1,115,605	1,266,866	144,941	80,000	45,014	10,000			10,000		(73)
1) Revenue	**(43,679)**	**(77,960)**	**(44,334)**	**(655)**		**(655)**						
53000 User Fees	(22,331)	(49,899)	(22,666)	(335)		(335)						
54000 Grant Revenue	(20,808)	(27,926)	(21,120)	(312)		(312)						
57000 Licenses, Permits, Rents	(539)	(135)	(548)	(8)		(8)						
2) Salaries & Benefits	**959,478**	**960,925**	**1,006,237**	**46,759**		**36,759**				**10,000**		
61000 Salaries and Wages	743,107	754,711	780,052	36,945		29,945				7,000		
62000 Benefits	216,371	206,214	226,186	9,815		6,815				3,000		
3) Expense	**206,126**	**232,640**	**304,963**	**98,837**	**80,000**	**8,910**	**10,000**					**(73)**
64100 Materials and Supplies	116,686	138,174	134,181	17,495		7,495	10,000					
65000 Contract Services	89,440	94,466	170,782	81,342	80,000	1,414						(73)

2025 Budget Report with FY Forecast based on September Month-End Close

		Full Year			Year-Over-Year (YOY) Change Detail (Better)/Worse							
	2024 Budget	Forecast	2025 Budget	YOY Change	Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
3.2.320 Roads Maintenance	1,862,527	1,925,620	1,956,923	94,396	55,000	60,592			(24,863)	-		3,667
1) Revenue	**(29,772)**	**(55,351)**	**(30,218)**	**(447)**		**(447)**						
53000 User Fees	(24,772)	(46,752)	(25,143)	(372)		(372)						
57600 Other Revenue	(5,000)	(8,599)	(5,075)	(75)		(75)						
2) Salaries & Benefits	**1,067,210**	**1,139,897**	**1,114,367**	**47,157**		**47,157**						
61000 Salaries and Wages	798,161	759,124	835,217	37,056		37,056						
62000 Benefits	269,049	380,772	279,150	10,101		10,101						
3) Expense	**825,088**	**841,074**	**872,774**	**47,686**	**55,000**	**13,881**			**(24,863)**	**-**		**3,667**
64100 Materials and Supplies	193,161	221,052	226,604	33,443	25,000	8,443				-		
65000 Contract Services	631,927	620,022	646,170	14,243	30,000	5,439			(24,863)			3,667
3.2.321 Roads Winter Control	385,276	478,475	442,087	56,811		5,321					51,490	
2) Salaries & Benefits	**145,630**	**247,838**	**148,846**	**3,216**		**3,216**						
61000 Salaries and Wages	140,493	241,983	143,512	3,019		3,019						
62000 Benefits	5,137	5,855	5,334	196		196						
3) Expense	**239,646**	**230,637**	**293,241**	**53,595**		**2,105**					**51,490**	
64100 Materials and Supplies	103,172	103,732	154,720	51,548		58					51,490	
65000 Contract Services	136,474	126,905	138,521	2,047		2,047						
3.2.330 Fleet	785,260	781,071	841,080	55,820		55,820						
2) Salaries & Benefits	**263,118**	**220,817**	**273,665**	**10,547**		**10,547**						
61000 Salaries and Wages	199,129	163,732	207,053	7,923		7,923						
62000 Benefits	63,989	57,085	66,612	2,623		2,623						
3) Expense	**522,142**	**560,254**	**567,415**	**45,273**		**45,273**						
64100 Materials and Supplies	444,625	494,680	488,736	44,111		44,111						
65000 Contract Services	77,517	65,574	78,680	1,163		1,163						
3.2.411 Storm Sewer	152,488	105,026	156,832	4,344		4,344						
2) Salaries & Benefits	**88,637**	**62,391**	**92,023**	**3,386**		**3,386**						
61000 Salaries and Wages	65,936	57,152	68,581	2,645		2,645						
62000 Benefits	22,701	5,239	23,443	741		741						
3) Expense	**63,851**	**42,635**	**64,809**	**958**		**958**						
64100 Materials and Supplies	9,905	10,454	10,053	149		149						
65000 Contract Services	53,946	32,181	54,755	809		809						

2025 Budget Report with FY Forecast based on September Month-End Close

	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
4.0.000 Fire Services	***1,170,526***	***1,076,892***	***1,313,285***	***142,759***	***25,000***	***35,913***	***34,745***	***30***	***3,500***	***28,375***	***14,000***	***1,197***
4.1.000 Fire	**1,182,827**	**1,158,761**	**1,325,021**	**142,194**	**25,000**	**35,913**	**34,745**	**30**	**3,500**	**28,375**	**14,000**	**631**
4.1.210 Fire	1,182,827	1,158,761	1,325,021	142,194	25,000	35,913	34,745	30	3,500	28,375	14,000	631
1) Revenue	**(99,049)**	**(92,061)**	**(105,016)**	**(5,967)**	**(5,000)**	**(967)**						
53000 User Fees	(46,015)	(25,085)	(51,630)	(5,615)	(5,000)	(615)						
54000 Grant Revenue	(23,100)	(23,000)	(23,177)	(77)		(77)						
57000 Licenses, Permits, Rents	(29,934)	(29,939)	(30,209)	(275)		(275)						
57600 Other Revenue		(14,038)										
2) Salaries & Benefits	**958,129**	**897,210**	**1,038,238**	**80,109**	**30,000**	**36,734**			**(15,000)**	**28,375**		
61000 Salaries and Wages	811,094	760,973	877,781	66,687	30,000	32,312			(15,000)	19,375		
62000 Benefits	147,035	136,237	160,457	13,422		4,422				9,000		
3) Expense	**323,747**	**353,612**	**391,799**	**68,052**	**0**	**146**	**34,745**	**30**	**18,500**		**14,000**	**631**
64100 Materials and Supplies	202,102	217,061	242,011	39,909	0	146	5,000	30	18,500		14,000	2,233
65000 Contract Services	113,014	131,143	141,027	28,013	0		29,745					(1,732)
66000 Rents and Financial Expenses	1,079	2,671	1,095	16								16
67000 External Transfers	7,552	2,738	7,666	113								113
4.2.000 Emergency Operations	**(12,301)**	**(81,868)**	**(11,736)**	**565**	**(0)**	**-**						**565**
4.2.211 Emergency Operation Planning	(12,301)	(81,868)	(11,736)	565	(0)	-						565
1) Revenue	**(60,000)**	**(110,524)**	**(60,000)**	**-**		**-**						
53000 User Fees	(60,000)	(45,000)	(60,000)	-		-						
54000 Grant Revenue		(65,524)										
2) Salaries & Benefits	**10,000**	**2,692**	**10,000**	**(0)**	**(0)**	**-**						
61000 Salaries and Wages	10,000	2,692	10,000	(0)	(0)	-						
3) Expense	**37,699**	**25,963**	**38,264**	**565**								**565**
64100 Materials and Supplies	37,223	25,844	37,781	558								558
65000 Contract Services	476	119	483	7								7

2025 Budget Report with FY Forecast based on September Month-End Close

		Full Year			Year-Over-Year (YOY) Change Detail (Better)/Worse							
	2024 Budget	Forecast	2025 Budget	YOY Change	Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
5.0.000 Development Services	***1,526,186***	***1,554,788***	***2,210,558***	***684,372***	***590,000***	***60,146***	***107,575***	***(5,824)***	***(24,000)***	***153,588***	***(205,000)***	***7,888***
5.1.000 Engineering	**902,712**	**748,504**	**1,107,872**	**205,160**	**180,000**	**13,954**	**99**		**(24,000)**	**124,000**	**(90,000)**	**1,107**
5.1.135 Asset Management	408,505	313,071	430,151	21,646	30,000	14,442	99		(24,000)		-	1,105
2) Salaries & Benefits	**360,586**	**282,306**	**374,873**	**14,287**	**0**	**14,287**						
61000 Salaries and Wages	278,409	218,301	289,418	11,008	0	11,008						
62000 Benefits	82,177	64,005	85,456	3,279		3,279						
3) Expense	**47,919**	**30,765**	**55,278**	**7,359**	**30,000**	**155**	**99**		**(24,000)**		**-**	**1,105**
64100 Materials and Supplies	11,619	5,731	12,793	1,174			99					1,075
65000 Contract Services	36,300	25,034	42,485	6,185	30,000	155			(24,000)		-	30
5.1.300 Engineering	494,207	435,432	677,721	183,514	150,000	(488)			-	124,000	(90,000)	2
1) Revenue	**(92,370)**	**(48,841)**	**(93,755)**	**(1,386)**		**(1,386)**						
53000 User Fees	(51,910)	(21,570)	(52,689)	(779)		(779)						
57000 Licenses, Permits, Rents	(40,460)	(27,271)	(41,067)	(607)		(607)						
2) Salaries & Benefits	**409,433**	**361,124**	**533,015**	**123,582**		**(418)**				**124,000**		
61000 Salaries and Wages	210,785	180,845	305,876	95,091		(4,909)				100,000		
62000 Benefits	198,648	180,278	227,139	28,491		4,491				24,000		
3) Expense	**177,144**	**123,150**	**238,461**	**61,317**	**150,000**	**1,316**			**-**		**(90,000)**	**2**
(blank)	-	-	150,000	150,000	150,000							
64100 Materials and Supplies	28,290	36,713	28,725	435		289						146
65000 Contract Services	148,854	86,437	59,737	(89,117)	(0)	1,027			-		(90,000)	(144)
5.2.000 Building	**(11,911)**	**185,547**	**164,905**	**176,816**	**20,000**	**20,687**	**106,176**	**(8,824)**		**29,588**		**9,188**
5.2.260 Building	(138,485)	86,084	(12,066)	126,419	0	15,957	106,176	176				4,110
1) Revenue	**(862,828)**	**(632,107)**	**(875,770)**	**(12,942)**		**(12,838)**	**(104)**					
53000 User Fees	(9,171)	(15,790)	(9,308)	(138)		(138)						
57000 Licenses, Permits, Rents	(853,657)	(616,317)	(866,462)	(12,805)		(12,701)	(104)					
2) Salaries & Benefits	**671,430**	**671,556**	**806,204**	**134,774**	**0**	**28,493**	**106,281**					
61000 Salaries and Wages	515,937	513,362	619,067	103,130	0	21,376	81,754					
62000 Benefits	155,493	158,194	187,137	31,644		7,117	24,526					
3) Expense	**52,913**	**46,635**	**57,500**	**4,588**		**302**		**176**				**4,110**
64100 Materials and Supplies	35,938	25,298	38,667	2,729				176				2,554
65000 Contract Services	7,157	16,447	8,868	1,711		302						1,409
66000 Rents and Financial Expenses	9,818	4,890	9,965	147								147

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse							
					Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
5.2.275 By-Law Enforcement	126,574	99,463	176,971	50,397	20,000	4,731		(9,000)		29,588		5,078
1) Revenue	**(4,120)**	**(6,119)**	**(4,182)**	**(62)**		**(62)**				**-**		
57600 Other Revenue	(4,120)	(6,119)	(4,182)	(62)		(62)				-		
2) Salaries & Benefits	**110,650**	**89,735**	**135,869**	**25,219**	**(0)**	**4,631**		**(9,000)**		**29,588**		
61000 Salaries and Wages	83,973	69,571	108,110	24,137	(0)	3,781		(6,000)		26,356		
62000 Benefits	26,677	20,164	27,759	1,082		849		(3,000)		3,232		
3) Expense	**20,044**	**15,846**	**45,284**	**25,240**	**20,000**	**162**						**5,078**
64100 Materials and Supplies	8,685	6,447	8,816	130								130
65000 Contract Services	11,359	9,399	36,468	25,109	20,000	162						4,947
5.3.000 Planning & Development	**635,384**	**620,737**	**937,780**	**302,396**	**390,000**	**25,505**	**1,299**	**3,000**	**0**		**(115,000)**	**(2,407)**
5.3.810 Planning	607,047	676,519	861,130	254,083	355,000	12,576	1,299		0		(115,000)	208
1) Revenue	**(52,017)**	**(32,080)**	**(58,153)**	**(6,136)**		**(6,136)**						
53000 User Fees	(52,017)	(32,080)	(58,153)	(6,136)		(6,136)						
2) Salaries & Benefits	**380,178**	**371,790**	**398,889**	**18,712**	**(0)**	**18,712**						
61000 Salaries and Wages	294,512	286,789	309,518	15,006	(0)	15,006						
62000 Benefits	85,665	85,001	89,371	3,706		3,706						
3) Expense	**278,887**	**336,809**	**520,394**	**241,507**	**355,000**		**1,299**		**0**		**(115,000)**	**208**
64100 Materials and Supplies	6,312	7,487	7,705	1,394			1,299					95
65000 Contract Services	122,575	179,322	287,689	165,114	280,000		0		0		(115,000)	114
67000 External Transfers	150,000	150,000	225,000	75,000	75,000							-
5.3.860 Economic Development	28,337	(55,782)	76,650	48,313	35,000	12,929	-	3,000			-	(2,616)
1) Revenue	**(370,000)**	**(369,997)**	**(370,000)**	**-**		**-**						
53000 User Fees	(370,000)	(369,997)	(370,000)	-		-						
2) Salaries & Benefits	**274,039**	**213,066**	**284,880**	**10,841**		**10,841**						
61000 Salaries and Wages	218,134	168,435	226,537	8,403		8,403						
62000 Benefits	55,905	44,631	58,343	2,438		2,438						
3) Expense	**124,298**	**101,149**	**161,770**	**37,472**	**35,000**	**2,087**	**-**	**3,000**			**-**	**(2,616)**
64100 Materials and Supplies	87,420	54,104	124,413	36,994	35,000	1,609		3,000				(2,616)
65000 Contract Services	5,000	9,933	5,000	-			-				-	
67000 External Transfers	31,879	37,112	32,357	478		478						

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
6.0.000 Corporate Services	***(22,225,050)***	***(22,639,126)***	***(21,914,134)***	***310,916***	***47,400***	***(14,469)***	***54,153***	***45,708***	***1,359***	***102,307***	***(42,500)***	***116,959***
6.1.000 Information Technology	**910,357**	**853,652**	**1,149,810**	**239,452**	**69,400**	**27,580**	**16,800**	**53,422**	**5,000**	**64,965**		**2,285**
6.1.125 Information Technology	910,357	853,652	1,149,810	239,452	69,400	27,580	16,800	53,422	5,000	64,965		2,285
2) Salaries & Benefits	**339,347**	**283,939**	**411,814**	**72,468**	**0**	**12,468**				**60,000**		
61000 Salaries and Wages	263,606	219,946	319,294	55,688	0	10,688				45,000		
62000 Benefits	75,740	63,993	92,520	16,780		1,780				15,000		
3) Expense	**571,011**	**569,714**	**737,995**	**166,984**	**69,400**	**15,113**	**16,800**	**53,422**	**5,000**	**4,965**		**2,285**
64100 Materials and Supplies	466,366	464,994	594,682	128,316	64,400	15,113	2,800	37,597	5,000	4,965		(1,559)
65000 Contract Services	82,497	82,997	112,974	30,477			14,000	15,825				652
66000 Rents and Financial Expenses	22,148	21,723	30,339	8,191	5,000							3,191
6.2.000 Clerks	**724,988**	**717,647**	**891,139**	**166,151**	**17,000**	**28,966**	**97,314**	**9,589**		**10,342**	**-**	**2,941**
6.2.110 Council	315,650	304,589	327,340	11,690		11,202					-	488
1) Revenue		**(935)**										
53000 User Fees		(935)										
2) Salaries & Benefits	**283,147**	**282,154**	**294,349**	**11,202**		**11,202**						
61000 Salaries and Wages	226,906	229,584	238,984	12,078		12,078						
62000 Benefits	56,241	52,571	55,365	(876)		(876)						
3) Expense	**32,503**	**23,370**	**32,990**	**488**							**-**	**488**
64100 Materials and Supplies	32,503	19,886	32,990	488								488
65000 Contract Services	-	3,484	-	-							-	
6.2.127 Clerks	401,117	402,123	542,570	141,453	14,000	17,772	97,314	9,589				2,779
1) Revenue	**(23,428)**	**(23,971)**	**(23,216)**	**212**		**212**						
53000 User Fees	(3,252)	(4,126)	(3,285)	(33)		(33)						
57000 Licenses, Permits, Rents	(20,176)	(19,845)	(19,931)	245		245						
2) Salaries & Benefits	**399,233**	**403,079**	**528,106**	**128,873**	**14,000**	**17,559**	**97,314**					
61000 Salaries and Wages	305,332	307,570	407,520	102,188	14,000	13,332	74,857					
62000 Benefits	93,901	95,509	120,585	26,685		4,228	22,457					
3) Expense	**25,313**	**23,016**	**37,680**	**12,368**	**0**			**9,589**				**2,779**
64100 Materials and Supplies	25,313	23,016	37,680	12,368	0			9,589				2,779
6.2.160 Election	2,100	525	4,400	2,300	3,000						-	(700)
3) Expense	**2,100**	**525**	**4,400**	**2,300**	**3,000**						**-**	**(700)**
64100 Materials and Supplies	2,100	525	4,400	2,300	3,000						-	(700)

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
6.2.270 Animal Control	6,121	10,410	16,829	10,709		(8)				10,342		375
1) Revenue	**(18,881)**	**(10,103)**	**(8,548)**	**10,334**		**(8)**				**10,342**		
53000 User Fees		(1,359)										
54000 Grant Revenue		(558)										
57000 Licenses, Permits, Rents	(18,342)	(6,898)	(8,000)	10,342						10,342		
57600 Other Revenue	(539)	(1,288)	(548)	(8)		(8)						
3) Expense	**25,002**	**20,512**	**25,377**	**375**								**375**
64100 Materials and Supplies	5,934	6,705	6,023	89								89
65000 Contract Services	19,068	13,808	19,354	286								286
6.3.000 Finance	**(23,860,395)**	**(24,210,426)**	**(23,955,082)**	**(94,687)**	**(39,000)**	**(71,015)**	**(59,961)**	**(17,303)**	**(3,641)**	**27,000**	**(42,500)**	**111,733**
6.3.100 Taxation	(23,715,388)	(23,929,680)	(23,721,326)	(5,938)		(6,764)						826
1) Revenue	**(23,770,467)**	**(24,003,176)**	**(23,777,231)**	**(6,764)**		**(6,764)**						
51000 Taxation	(23,770,467)	(24,003,176)	(23,777,231)	(6,764)		(6,764)						
3) Expense	**55,079**	**73,496**	**55,905**	**826**								**826**
64000 Tax Adjustments	55,079	73,496	55,905	826								826
6.3.115 Corporate	(1,910,803)	(2,000,791)	(2,191,033)	(280,230)	(100,000)	(109,451)	(59,961)	25,000	(3,641)		(32,500)	324
1) Revenue	**(2,351,282)**	**(2,434,439)**	**(2,546,132)**	**(194,850)**	**(100,000)**	**(31,248)**	**(59,961)**		**(3,641)**			
53000 User Fees	(539)	(135)	(548)	(8)		(8)						
54000 Grant Revenue	(1,415,900)	(1,415,902)	(1,497,100)	(81,200)		(21,239)	(59,961)					
57600 Other Revenue	(934,842)	(1,018,402)	(1,048,485)	(113,642)	(100,000)	(10,001)			(3,641)			
2) Salaries & Benefits	**62,192**	**59,885**	**5,250**	**(56,942)**		**(81,942)**		**25,000**				
61000 Salaries and Wages	57,192	57,192	-	(57,192)		(82,192)		25,000				
62000 Benefits	5,000	2,693	5,250	250		250						
3) Expense	**378,287**	**373,763**	**349,849**	**(28,438)**		**3,738**					**(32,500)**	**324**
65000 Contract Services	270,787	257,886	274,849	4,062		3,738						324
66000 Rents and Financial Expenses		5,824										
67000 External Transfers	107,500	110,053	75,000	(32,500)							(32,500)	0

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
6.3.120 Administration-Corporate Services	-	12,847	-	-								-
1) Revenue		**(21)**										
53000 User Fees		(15)										
57000 Licenses, Permits, Rents		(6)										
2) Salaries & Benefits		**16,062**										
61000 Salaries and Wages		17,026										
62000 Benefits		(963)										
3) Expense	**-**	**(3,194)**	**-**	**-**								**-**
64100 Materials and Supplies		(3,052)										
65000 Contract Services	-	(143)	-	-								-
6.3.126 Finance	1,117,945	1,071,224	1,191,430	73,485	61,000	37,637		(42,303)		27,000	(10,000)	150
1) Revenue	**(67,692)**	**(90,045)**	**(68,444)**	**(752)**	**-**	**(752)**						
53000 User Fees	(53,666)	(50,896)	(54,208)	(542)	-	(542)						
57600 Other Revenue	(14,026)	(39,149)	(14,236)	(210)		(210)						
2) Salaries & Benefits	**990,054**	**965,906**	**1,053,742**	**63,688**		**36,688**				**27,000**		
61000 Salaries and Wages	785,652	770,645	837,143	51,491		31,491				20,000		
62000 Benefits	204,402	195,261	216,599	12,197		5,197				7,000		
3) Expense	**195,583**	**195,363**	**206,132**	**10,549**	**61,000**	**1,701**		**(42,303)**			**(10,000)**	**150**
(blank)	-	-	20,000	20,000	20,000							
64100 Materials and Supplies	132,523	137,974	130,261	(2,262)	41,000	1,391		(34,803)			(10,000)	150
65000 Contract Services	61,172	56,462	53,954	(7,218)		282		(7,500)			-	
66000 Rents and Financial Expenses	1,888	927	1,916	28		28						
6.3.240 Saugeen Valley Conservation Authority	508,829	505,390	622,399	113,569		7,564						106,006
3) Expense	**508,829**	**505,390**	**622,399**	**113,569**		**7,564**						**106,006**
67000 External Transfers	508,829	505,390	622,399	113,569		7,564						106,006
6.3.331 Transit	139,022	131,002	143,449	4,427								4,427
3) Expense	**139,022**	**131,002**	**143,449**	**4,427**								**4,427**
65000 Contract Services	139,022	131,002	143,449	4,427								4,427

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
6.3.840 Port Elgin BIA		27,311										
1) Revenue		**(44,910)**										
51000 Taxation		(33,000)										
53000 User Fees		(10,910)										
57600 Other Revenue		(1,000)										
3) Expense		**72,221**										
64100 Materials and Supplies		58,686										
65000 Contract Services		13,535										
6.3.845 Southampton BIA		(27,728)										
1) Revenue		**(58,700)**										
51000 Taxation		(58,700)										
3) Expense		**30,972**										
64100 Materials and Supplies		20,572										
65000 Contract Services		10,400										

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	2024 Budget	Full Year Forecast	2025 Budget	YOY Change	Year-Over-Year (YOY) Change Detail (Better)/Worse Council Highlights	Inflation	Growth	Reallocation / Correction	Regulatory	Service / Efficiency	One-Time/ Recurring	Other
7.0.000 Police Services	***4,877,970***	***4,496,757***	***5,610,482***	***732,512***		***587,804***					***33,934***	***110,775***
7.1.000 Police	**4,877,970**	**4,496,757**	**5,610,482**	**732,512**		**587,804**					**33,934**	**110,775**
7.1.220 Police	4,807,800	4,455,182	5,537,187	729,388		586,025					33,934	109,429
1) Revenue	**(654,313)**	**(690,244)**	**(574,915)**	**79,398**		**163,993**					**(84,595)**	
51000 Taxation	(413,505)	(411,387)	(419,708)	(6,203)		(6,203)						
53000 User Fees	(34,801)	(53,616)	(35,129)	(328)		169,496					(169,824)	
54000 Grant Revenue	(206,007)	(224,298)	(120,078)	85,929		700					85,229	
57000 Licenses, Permits, Rents		(20)										
57600 Other Revenue		(923)										
2) Salaries & Benefits	**4,604,099**	**4,363,257**	**5,195,955**	**591,855**		**422,032**					**169,824**	
61000 Salaries and Wages	3,570,566	3,347,009	4,022,410	451,844		282,021					169,824	
62000 Benefits	1,033,534	1,016,248	1,173,545	140,011		140,011						
3) Expense	**858,013**	**782,169**	**916,148**	**58,134**							**(51,295)**	**109,429**
64100 Materials and Supplies	410,051	386,706	394,922	(15,129)							(51,295)	36,166
65000 Contract Services	439,397	385,608	512,286	72,889								72,889
66000 Rents and Financial Expenses	8,566	9,856	8,940	374								374
7.1.230 Police Services Board	70,170	41,575	73,295	3,125		1,779						1,346
2) Salaries & Benefits	**17,356**	**15,631**	**19,135**	**1,779**		**1,779**						
61000 Salaries and Wages	16,400	15,250	18,050	1,650		1,650						
62000 Benefits	956	381	1,085	129		129						
3) Expense	**52,814**	**25,944**	**54,160**	**1,346**								**1,346**
64100 Materials and Supplies	8,200	4,109	10,000	1,800								1,800
65000 Contract Services	42,554	21,320	42,000	(554)								(554)
67000 External Transfers	2,060	515	2,160	100								100
Grand Total	**(13,050,844)**	**(14,196,074)**	**(9,906,911)**	**3,143,934**	**1,251,400**	**981,990**	**242,853**	**39,479**	**(34,052)**	**605,829**	**(188,776)**	**245,210**