Status Report for 2024

Summary by Department and Division
Operating Net Expense

	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
1.0.000 CAO	***2,033,384***	***2,267,741***	***2,539,806***	***3,084,828***
1.1.000 CAO Office	**672,996**	**707,022**	**767,509**	**1,007,031**
1.1.122 CAO Office	672,996	707,022	767,509	1,007,031
2) Salaries & Benefits	**519,710**	**539,751**	**565,860**	**808,548**
61000 Salaries and Wages	409,151	424,696	441,912	627,787
62000 Benefits	110,558	115,055	123,948	180,761
3) Expense	**153,286**	**167,271**	**201,649**	**198,483**
64100 Materials and Supplies	65,194	39,933	55,234	49,741
65000 Contract Services	88,092	127,338	146,415	148,742
1.2.000 Strategic Initiatives	**675,322**	**840,865**	**1,003,411**	**1,224,023**
1.2.820 Strategic Initiatives	527,509	590,835	848,835	1,059,937
1) Revenue	**(60,000)**	**(102,464)**	**(42,512)**	**-**
53000 User Fees	(35,000)	-	-	-
57600 Other Revenue	(25,000)	(102,464)	(42,512)	-
2) Salaries & Benefits	**358,637**	**478,407**	**639,657**	**823,134**
61000 Salaries and Wages	288,906	393,926	508,931	646,282
62000 Benefits	69,731	84,481	130,726	176,851
3) Expense	**228,872**	**214,892**	**251,690**	**236,804**
64100 Materials and Supplies	161,379	147,075	182,289	163,133
65000 Contract Services	45,915	45,915	46,836	49,717
67000 External Transfers	21,579	21,902	22,566	23,954
1.2.861 Physician Recruitment	147,813	250,030	154,576	164,086
1) Revenue	**(75,000)**	**(75,000)**	**(25,000)**	**-**
57600 Other Revenue	(75,000)	(75,000)	(25,000)	-
3) Expense	**222,813**	**325,030**	**179,576**	**164,086**
64100 Materials and Supplies	222,813	225,030	179,576	164,086
65000 Contract Services	-	100,000	-	-
1.3.000 Human Resources	**685,067**	**719,854**	**768,887**	**853,774**
1.3.123 Human Resources	685,067	719,854	768,887	853,774
2) Salaries & Benefits	**540,332**	**563,421**	**590,640**	**665,198**
61000 Salaries and Wages	414,150	432,068	449,582	504,311
62000 Benefits	126,182	131,353	141,058	160,887
3) Expense	**144,735**	**156,432**	**178,247**	**188,576**
64100 Materials and Supplies	144,735	156,432	178,247	188,576

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	2024	2025	2026 - 2028	2029 - 2033
2.0.000 Community Services	***2,473,491***	***2,986,447***	***2,280,781***	***2,184,682***
2.1.000 Community Services	**360,224**	**379,320**	**399,244**	**431,150**
2.1.700 Community Services and Operations Administration	360,224	379,320	399,244	431,150
2) Salaries & Benefits	**286,899**	**304,895**	**322,564**	**349,998**
61000 Salaries and Wages	226,062	240,122	252,478	273,362
62000 Benefits	60,837	64,773	70,086	76,636
3) Expense	**73,325**	**74,425**	**76,680**	**81,153**
64100 Materials and Supplies	26,218	26,611	27,417	29,017
65000 Contract Services	5,013	5,088	5,242	5,549
66000 Rents and Financial Expenses	42,094	42,726	44,020	46,587
2.2.000 Parks	**525,273**	**787,356**	**565,729**	**577,479**
2.2.350 Airport	47,381	28,756	30,787	33,281
2) Salaries & Benefits	**17,086**	**18,307**	**20,021**	**21,888**
61000 Salaries and Wages	15,219	16,307	17,834	19,497
62000 Benefits	1,867	2,000	2,187	2,391
3) Expense	**30,295**	**10,449**	**10,766**	**11,394**
65000 Contract Services	20,000	-	-	-
67000 External Transfers	10,295	10,449	10,766	11,394
2.2.740 Parks	1,545,928	1,739,243	1,656,124	1,739,037
1) Revenue	**(101,545)**	**(108,685)**	**(111,879)**	**(118,476)**
53000 User Fees	(76,729)	(80,155)	(82,583)	(87,664)
57600 Other Revenue	(24,815)	(28,530)	(29,295)	(30,812)
2) Salaries & Benefits	**1,212,044**	**1,267,187**	**1,318,787**	**1,399,615**
61000 Salaries and Wages	976,972	1,021,424	1,056,604	1,114,267
62000 Benefits	235,072	245,763	262,183	285,349
3) Expense	**435,428**	**580,740**	**449,216**	**457,898**
64100 Materials and Supplies	320,906	389,500	329,454	331,154
65000 Contract Services	92,944	169,338	97,196	102,862
67000 External Transfers	21,579	21,902	22,566	23,881
2.2.745 Harbour	(252,337)	(133,159)	(218,030)	(254,104)
1) Revenue	**(783,989)**	**(837,349)**	**(862,451)**	**(914,960)**
53000 User Fees	(776,207)	(829,451)	(854,313)	(906,348)
57000 Licenses, Permits, Rents	(7,782)	(7,898)	(8,138)	(8,612)
2) Salaries & Benefits	**172,945**	**221,867**	**231,059**	**250,614**
61000 Salaries and Wages	154,468	193,104	200,931	217,551
62000 Benefits	18,476	28,763	30,128	33,063
3) Expense	**358,707**	**482,323**	**413,361**	**410,243**
64100 Materials and Supplies	160,841	176,489	181,442	191,260
65000 Contract Services	66,316	172,311	94,350	73,394
66000 Rents and Financial Expenses	131,550	133,523	137,569	145,589

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
2.2.746 Waterfront - Beach Maintenance	142,480	141,795	149,944	169,895
1) Revenue	**(79,947)**	**(75,343)**	**(75,980)**	**(83,762)**
57000 Licenses, Permits, Rents	(67,947)	(75,343)	(75,980)	(83,762)
57600 Other Revenue	(12,000)	-	-	-
2) Salaries & Benefits	**141,750**	**147,430**	**154,104**	**167,650**
61000 Salaries and Wages	115,057	119,765	124,615	134,910
62000 Benefits	26,693	27,665	29,489	32,740
3) Expense	**80,677**	**69,708**	**71,820**	**86,007**
64100 Materials and Supplies	80,677	69,708	71,820	86,007
2.2.771 Tourist Camps	(958,179)	(989,279)	(1,053,096)	(1,110,632)
1) Revenue	**(1,498,901)**	**(1,583,915)**	**(1,631,910)**	**(1,727,139)**
53000 User Fees	(30,704)	(32,055)	(33,026)	(35,058)
57000 Licenses, Permits, Rents	(1,467,641)	(1,551,297)	(1,598,303)	(1,691,466)
57600 Other Revenue	(556)	(564)	(581)	(615)
2) Salaries & Benefits	**139,428**	**152,324**	**158,493**	**171,588**
61000 Salaries and Wages	120,158	126,150	131,257	142,101
62000 Benefits	19,270	26,174	27,235	29,488
3) Expense	**401,293**	**442,313**	**420,322**	**444,919**
64100 Materials and Supplies	73,766	74,873	77,808	82,439
65000 Contract Services	232,727	271,218	243,376	257,563
66000 Rents and Financial Expenses	94,800	96,222	99,138	104,917
2.3.000 Recreation	**1,367,810**	**1,574,450**	**851,954**	**896,539**
2.3.710 Community Services and Operations Programs	8,355	7,775	8,122	8,586
1) Revenue	**(141,914)**	**(100,981)**	**(104,040)**	**(110,418)**
53000 User Fees	(90,112)	(94,077)	(96,928)	(102,891)
54000 Grant Revenue	(45,000)	-	-	-
57600 Other Revenue	(6,802)	(6,904)	(7,113)	(7,528)
2) Salaries & Benefits	**14,799**	**15,300**	**15,920**	**17,237**
61000 Salaries and Wages	13,183	13,628	14,181	15,354
62000 Benefits	1,617	1,671	1,739	1,883
3) Expense	**135,469**	**93,456**	**96,243**	**101,768**
64100 Materials and Supplies	72,034	27,293	28,126	29,779
65000 Contract Services	63,435	66,164	68,117	71,988
2.3.750 Coliseum	277,209	286,631	298,811	323,749
1) Revenue	**(209,795)**	**(232,139)**	**(238,872)**	**(252,980)**
53000 User Fees	(209,795)	(232,139)	(238,872)	(252,980)
2) Salaries & Benefits	**278,113**	**306,744**	**322,945**	**351,644**
61000 Salaries and Wages	214,342	235,824	246,362	266,511
62000 Benefits	63,770	70,920	76,583	85,133
3) Expense	**208,892**	**212,025**	**214,738**	**225,086**
64100 Materials and Supplies	49,985	50,735	48,560	49,221
65000 Contract Services	158,907	161,291	166,178	175,865

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
2.3.760 Complex	302,520	257,032	302,599	427,351
1) Revenue	**(350,627)**	**(515,517)**	**(593,130)**	**(690,778)**
53000 User Fees	(344,987)	(509,792)	(587,232)	(684,536)
57000 Licenses, Permits, Rents	(3,384)	(3,435)	(3,539)	(3,745)
57600 Other Revenue	(2,256)	(2,290)	(2,359)	(2,497)
2) Salaries & Benefits	**290,463**	**364,387**	**470,680**	**667,794**
61000 Salaries and Wages	227,781	292,309	371,722	516,883
62000 Benefits	62,682	72,078	98,959	150,911
3) Expense	**362,685**	**408,163**	**425,049**	**450,335**
64100 Materials and Supplies	114,075	110,345	118,207	124,698
65000 Contract Services	248,610	297,818	306,842	325,637
2.3.780 Pool	779,725	1,023,011	242,421	136,853
1) Revenue	**(379,500)**	**(918,079)**	**(2,599,019)**	**(3,219,841)**
53000 User Fees	(379,500)	(918,079)	(2,599,019)	(3,219,841)
2) Salaries & Benefits	**711,458**	**1,643,323**	**2,594,836**	**2,993,322**
61000 Salaries and Wages	600,178	1,347,298	2,150,658	2,489,968
62000 Benefits	111,280	296,025	444,178	503,354
3) Expense	**447,767**	**297,767**	**246,604**	**363,371**
64100 Materials and Supplies	99,070	167,150	-	-
65000 Contract Services	348,696	130,617	246,604	363,371
2.4.000 Facilities	**220,184**	**245,321**	**463,853**	**279,515**
2.4.130 Town Facilities	242,384	267,727	486,796	304,574
1) Revenue	**(90,853)**	**(87,624)**	**(90,169)**	**(95,314)**
57000 Licenses, Permits, Rents	(90,853)	(87,624)	(90,169)	(95,314)
2) Salaries & Benefits	**182,205**	**189,508**	**203,568**	**219,491**
61000 Salaries and Wages	140,563	146,365	156,665	167,759
62000 Benefits	41,642	43,143	46,902	51,732
3) Expense	**151,031**	**165,844**	**373,397**	**180,397**
64100 Materials and Supplies	79,770	93,513	98,875	101,529
65000 Contract Services	71,262	72,331	274,522	78,868
2.4.510 Medical Building Southampton	39,430	40,022	41,234	42,744
1) Revenue	**(361,533)**	**(366,956)**	**(378,075)**	**(401,009)**
53000 User Fees	(265,200)	(269,178)	(277,334)	(294,396)
57000 Licenses, Permits, Rents	(96,333)	(97,778)	(100,741)	(106,613)
2) Salaries & Benefits	**226,600**	**229,999**	**236,968**	**250,781**
61000 Salaries and Wages	205,600	208,684	215,007	227,540
62000 Benefits	21,000	21,315	21,961	23,241
3) Expense	**174,363**	**176,978**	**182,341**	**192,972**
64100 Materials and Supplies	67,109	68,116	70,180	74,272
65000 Contract Services	74,670	75,790	78,087	82,639
66000 Rents and Financial Expenses	32,584	33,072	34,074	36,061

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
2.4.515 Medical Building Port Elgin	(47,404)	(48,115)	(49,573)	(52,462)
1) Revenue	**(130,981)**	**(132,946)**	**(136,975)**	**(144,959)**
57000 Licenses, Permits, Rents	(130,981)	(132,946)	(136,975)	(144,959)
3) Expense	**83,577**	**84,831**	**87,401**	**92,497**
64100 Materials and Supplies	30,296	30,751	31,682	33,530
65000 Contract Services	23,844	24,202	24,935	26,389
66000 Rents and Financial Expenses	29,437	29,878	30,784	32,578
2.4.790 Libraries	(14,226)	(14,313)	(14,603)	(15,341)
1) Revenue	**(87,158)**	**(88,466)**	**(91,146)**	**(96,460)**
57000 Licenses, Permits, Rents	(87,158)	(88,466)	(91,146)	(96,460)
2) Salaries & Benefits	**2,668**	**2,834**	**3,063**	**3,355**
61000 Salaries and Wages	2,032	2,166	2,329	2,532
62000 Benefits	635	668	734	823
3) Expense	**70,265**	**71,319**	**73,480**	**77,764**
64100 Materials and Supplies	29,670	30,115	31,028	32,837
65000 Contract Services	40,595	41,203	42,452	44,927

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
3.0.000 Operations	***(2,907,351)***	***(2,381,291)***	***(2,019,815)***	***(1,565,377)***
3.1.000 Operations	**(7,214,827)**	**(7,045,078)**	**(7,076,394)**	**(7,393,187)**
3.1.340 Traffic Control	171,979	174,943	181,081	193,829
2) Salaries & Benefits	**120,860**	**68,170**	**71,072**	**77,053**
61000 Salaries and Wages	105,084	58,052	60,343	65,201
62000 Benefits	15,776	10,118	10,729	11,852
3) Expense	**51,119**	**106,773**	**110,009**	**116,776**
64100 Materials and Supplies	30,814	31,276	32,224	34,206
65000 Contract Services	20,305	75,497	77,785	82,570
3.1.341 Street Lights	359,469	366,074	393,062	411,954
2) Salaries & Benefits	**49,140**	**51,090**	**68,534**	**67,461**
61000 Salaries and Wages	37,275	38,740	53,658	51,787
62000 Benefits	11,865	12,350	14,876	15,674
3) Expense	**310,329**	**314,983**	**324,528**	**344,493**
64100 Materials and Supplies	24,448	24,815	25,567	27,140
65000 Contract Services	285,880	290,168	298,961	317,353
3.1.410 Sewers	(3,874,572)	(3,819,182)	(3,897,332)	(4,101,925)
1) Revenue	**(5,910,499)**	**(6,170,561)**	**(6,357,536)**	**(6,748,654)**
53000 User Fees	(5,910,499)	(6,170,561)	(6,357,536)	(6,748,654)
2) Salaries & Benefits	**145,324**	**150,971**	**172,801**	**181,659**
61000 Salaries and Wages	108,662	113,006	130,438	135,178
62000 Benefits	36,661	37,965	42,363	46,481
3) Expense	**1,890,603**	**2,200,407**	**2,287,403**	**2,465,070**
64100 Materials and Supplies	134,856	136,879	141,026	149,247
65000 Contract Services	1,710,391	2,017,492	2,098,945	2,265,474
66000 Rents and Financial Expenses	45,356	46,037	47,431	50,350
3.1.430 Water	(3,454,629)	(3,457,144)	(3,493,624)	(3,775,412)
1) Revenue	**(5,061,497)**	**(5,275,594)**	**(5,436,272)**	**(5,770,713)**
53000 User Fees	(4,792,118)	(5,002,174)	(5,154,567)	(5,471,678)
54000 Grant Revenue	(269,379)	(273,420)	(281,705)	(299,036)
2) Salaries & Benefits	**129,158**	**134,352**	**140,853**	**153,428**
61000 Salaries and Wages	97,285	101,176	105,277	113,985
62000 Benefits	31,873	33,176	35,577	39,443
3) Expense	**1,477,710**	**1,684,098**	**1,801,795**	**1,841,874**
64100 Materials and Supplies	298,539	313,017	322,502	342,342
65000 Contract Services	1,136,367	1,327,634	1,434,530	1,452,015
66000 Rents and Financial Expenses	42,804	43,447	44,763	47,517
3.1.440 Garbage Collection	(128,014)	(130,274)	(133,730)	(140,899)
1) Revenue	**(552,342)**	**(560,627)**	**(577,615)**	**(613,150)**
53000 User Fees	(552,342)	(560,627)	(577,615)	(613,150)
2) Salaries & Benefits	**47,606**	**47,981**	**49,926**	**54,055**
61000 Salaries and Wages	42,405	42,739	44,472	48,150
62000 Benefits	5,201	5,242	5,454	5,905
3) Expense	**376,722**	**382,373**	**393,959**	**418,196**
64100 Materials and Supplies	6,735	6,836	7,043	7,477
65000 Contract Services	369,987	375,537	386,916	410,719

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	2024	2025	2026 - 2028	2029 - 2033
3.1.450 Garbage Disposal	(734,255)	(643,996)	(640,230)	(524,092)
1) Revenue	**(1,496,820)**	**(1,519,272)**	**(1,560,001)**	**(1,644,955)**
51000 Taxation	(565,855)	(574,343)	(591,746)	(628,151)
53000 User Fees	(925,570)	(939,454)	(962,613)	(1,010,816)
57000 Licenses, Permits, Rents	(5,395)	(5,476)	(5,641)	(5,989)
2) Salaries & Benefits	**520,786**	**541,202**	**621,735**	**842,794**
61000 Salaries and Wages	406,102	422,657	482,482	649,986
62000 Benefits	114,684	118,546	139,253	192,808
3) Expense	**241,779**	**334,074**	**298,035**	**278,069**
64100 Materials and Supplies	178,256	260,930	197,675	198,073
65000 Contract Services	48,410	57,804	84,556	63,220
66000 Rents and Financial Expenses	15,113	15,340	15,804	16,777
3.1.460 Garbage Recycling	344,921	350,094	360,703	382,893
3) Expense	**344,921**	**350,094**	**360,703**	**382,893**
64100 Materials and Supplies	46,717	47,418	48,855	51,861
65000 Contract Services	298,203	302,676	311,848	331,033
3.1.550 Cemetery	100,274	114,406	153,677	160,463
1) Revenue	**(96,437)**	**(100,327)**	**(103,367)**	**(109,866)**
53000 User Fees	(84,254)	(87,961)	(90,626)	(96,341)
57600 Other Revenue	(12,183)	(12,366)	(12,741)	(13,524)
2) Salaries & Benefits	**166,958**	**174,034**	**181,778**	**225,814**
61000 Salaries and Wages	138,120	143,746	149,517	182,475
62000 Benefits	28,838	30,288	32,261	43,339
3) Expense	**29,753**	**40,699**	**75,266**	**44,515**
64100 Materials and Supplies	28,052	38,973	40,154	42,624
65000 Contract Services	1,701	1,726	35,112	1,891
3.2.000 Public Works	**4,307,476**	**4,663,788**	**5,056,579**	**5,827,810**
3.2.310 Roads Administration	1,121,925	1,266,866	1,270,292	1,401,186
1) Revenue	**(43,679)**	**(44,334)**	**(45,677)**	**(48,488)**
53000 User Fees	(22,331)	(22,666)	(23,353)	(24,790)
54000 Grant Revenue	(20,808)	(21,120)	(21,760)	(23,099)
57000 Licenses, Permits, Rents	(539)	(548)	(564)	(599)
2) Salaries & Benefits	**959,478**	**1,006,237**	**1,063,367**	**1,159,946**
61000 Salaries and Wages	743,107	780,052	818,092	888,198
62000 Benefits	216,371	226,186	245,275	271,748
3) Expense	**206,126**	**304,963**	**252,603**	**289,727**
64100 Materials and Supplies	116,686	134,181	159,070	190,441
65000 Contract Services	89,440	170,782	93,533	99,287

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
3.2.320 Roads Maintenance	1,862,527	1,956,923	2,244,696	2,541,899
1) Revenue	**(29,772)**	**(30,218)**	**(31,134)**	**(33,049)**
53000 User Fees	(24,772)	(25,143)	(25,905)	(27,499)
57600 Other Revenue	(5,000)	(5,075)	(5,229)	(5,550)
2) Salaries & Benefits	**1,067,210**	**1,114,367**	**1,338,048**	**1,568,184**
61000 Salaries and Wages	798,161	835,217	999,390	1,165,941
62000 Benefits	269,049	279,150	338,658	402,243
3) Expense	**825,088**	**872,774**	**937,782**	**1,006,764**
64100 Materials and Supplies	193,161	226,604	263,366	288,949
65000 Contract Services	631,927	646,170	674,416	717,815
3.2.321 Roads Winter Control	385,276	442,087	421,113	440,323
2) Salaries & Benefits	**145,630**	**148,846**	**153,835**	**164,294**
61000 Salaries and Wages	140,493	143,512	148,247	158,200
62000 Benefits	5,137	5,334	5,588	6,094
3) Expense	**239,646**	**293,241**	**267,278**	**276,029**
64100 Materials and Supplies	103,172	154,720	124,560	124,531
65000 Contract Services	136,474	138,521	142,719	151,499
3.2.330 Fleet	785,260	841,080	957,139	1,268,043
2) Salaries & Benefits	**263,118**	**273,665**	**298,911**	**427,197**
61000 Salaries and Wages	199,129	207,053	224,698	321,503
62000 Benefits	63,989	66,612	74,212	105,694
3) Expense	**522,142**	**567,415**	**658,228**	**840,846**
64100 Materials and Supplies	444,625	488,736	577,164	754,795
65000 Contract Services	77,517	78,680	81,064	86,051
3.2.411 Storm Sewer	152,488	156,832	163,339	176,360
2) Salaries & Benefits	**88,637**	**92,023**	**96,567**	**105,480**
61000 Salaries and Wages	65,936	68,581	71,361	77,263
62000 Benefits	22,701	23,443	25,206	28,217
3) Expense	**63,851**	**64,809**	**66,772**	**70,880**
64100 Materials and Supplies	9,905	10,053	10,358	10,995
65000 Contract Services	53,946	54,755	56,415	59,885

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
4.0.000 Fire Services	***1,170,526***	***1,313,285***	***1,420,602***	***1,535,761***
4.1.000 Fire	**1,182,827**	**1,325,021**	**1,431,179**	**1,544,062**
4.1.210 Fire	1,182,827	1,325,021	1,431,179	1,544,062
1) Revenue	**(99,049)**	**(105,016)**	**(113,665)**	**(125,309)**
53000 User Fees	(46,015)	(51,630)	(59,558)	(69,605)
54000 Grant Revenue	(23,100)	(23,177)	(23,333)	(23,715)
57000 Licenses, Permits, Rents	(29,934)	(30,209)	(30,773)	(31,988)
2) Salaries & Benefits	**958,129**	**1,038,238**	**1,149,515**	**1,242,765**
61000 Salaries and Wages	811,094	877,781	975,858	1,050,479
62000 Benefits	147,035	160,457	173,657	192,286
3) Expense	**323,747**	**391,799**	**395,329**	**426,606**
64100 Materials and Supplies	202,102	242,011	238,875	263,029
65000 Contract Services	113,014	141,027	147,428	153,995
66000 Rents and Financial Expenses	1,079	1,095	1,128	1,198
67000 External Transfers	7,552	7,666	7,898	8,384
4.2.000 Emergency Operations	**(12,301)**	**(11,736)**	**(10,576)**	**(8,301)**
4.2.211 Emergency Operation Planning	(12,301)	(11,736)	(10,576)	(8,301)
1) Revenue	**(60,000)**	**(60,000)**	**(60,000)**	**(60,180)**
53000 User Fees	(60,000)	(60,000)	(60,000)	(60,180)
2) Salaries & Benefits	**10,000**	**10,000**	**10,000**	**10,030**
61000 Salaries and Wages	10,000	10,000	10,000	10,030
3) Expense	**37,699**	**38,264**	**39,424**	**41,849**
64100 Materials and Supplies	37,223	37,781	38,926	41,321
65000 Contract Services	476	483	498	528

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
5.0.000 Development Services	***1,526,186***	***2,210,558***	***2,473,803***	***2,689,404***
5.1.000 Engineering	**902,712**	**1,107,872**	**1,229,233**	**1,335,322**
5.1.135 Asset Management	408,505	430,151	519,610	464,884
2) Salaries & Benefits	**360,586**	**374,873**	**397,067**	**432,338**
61000 Salaries and Wages	278,409	289,418	304,567	330,211
62000 Benefits	82,177	85,456	92,500	102,127
3) Expense	**47,919**	**55,278**	**122,544**	**32,546**
64100 Materials and Supplies	11,619	12,793	13,181	13,992
65000 Contract Services	36,300	42,485	109,363	18,554
5.1.300 Engineering	494,207	677,721	709,622	870,438
1) Revenue	**(92,370)**	**(93,755)**	**(96,596)**	**(102,539)**
53000 User Fees	(51,910)	(52,689)	(54,285)	(57,625)
57000 Licenses, Permits, Rents	(40,460)	(41,067)	(42,311)	(44,914)
2) Salaries & Benefits	**409,433**	**533,015**	**655,055**	**766,161**
61000 Salaries and Wages	210,785	305,876	405,634	489,712
62000 Benefits	198,648	227,139	249,421	276,449
3) Expense	**177,144**	**238,461**	**151,163**	**206,815**
(blank)	-	150,000	-	34,000
64100 Materials and Supplies	28,290	28,725	29,616	31,482
65000 Contract Services	148,854	59,737	121,547	141,333
5.2.000 Building	**(11,911)**	**164,905**	**275,362**	**406,364**
5.2.260 Building	(138,485)	(12,066)	1,655	110,478
1) Revenue	**(862,828)**	**(875,770)**	**(902,307)**	**(957,817)**
53000 User Fees	(9,171)	(9,308)	(9,590)	(10,180)
57000 Licenses, Permits, Rents	(853,657)	(866,462)	(892,717)	(947,637)
2) Salaries & Benefits	**671,430**	**806,204**	**844,719**	**1,005,409**
61000 Salaries and Wages	515,937	619,067	644,113	764,405
62000 Benefits	155,493	187,137	200,606	241,003
3) Expense	**52,913**	**57,500**	**59,242**	**62,887**
64100 Materials and Supplies	35,938	38,667	39,839	42,290
65000 Contract Services	7,157	8,868	9,136	9,698
66000 Rents and Financial Expenses	9,818	9,965	10,267	10,899
5.2.275 By-Law Enforcement	126,574	176,971	273,707	295,886
1) Revenue	**(4,120)**	**(4,182)**	**(4,309)**	**(4,574)**
57600 Other Revenue	(4,120)	(4,182)	(4,309)	(4,574)
2) Salaries & Benefits	**110,650**	**135,869**	**251,965**	**272,807**
61000 Salaries and Wages	83,973	108,110	197,561	213,902
62000 Benefits	26,677	27,759	54,404	58,904
3) Expense	**20,044**	**45,284**	**26,050**	**27,653**
64100 Materials and Supplies	8,685	8,816	9,083	9,642
65000 Contract Services	11,359	36,468	16,967	18,011

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
5.3.000 Planning & Development	**635,384**	**937,780**	**969,208**	**947,717**
5.3.810 Planning	607,047	861,130	866,860	826,523
1) Revenue	**(52,017)**	**(58,153)**	**(68,877)**	**(74,797)**
53000 User Fees	(52,017)	(58,153)	(68,877)	(74,797)
2) Salaries & Benefits	**380,178**	**398,889**	**533,210**	**580,424**
61000 Salaries and Wages	294,512	309,518	410,551	444,962
62000 Benefits	85,665	89,371	122,659	135,462
3) Expense	**278,887**	**520,394**	**402,527**	**320,896**
64100 Materials and Supplies	6,312	7,705	7,939	8,427
65000 Contract Services	122,575	287,689	169,588	87,469
67000 External Transfers	150,000	225,000	225,000	225,000
5.3.860 Economic Development	28,337	76,650	102,348	121,195
1) Revenue	**(370,000)**	**(370,000)**	**(370,000)**	**(370,000)**
53000 User Fees	(370,000)	(370,000)	(370,000)	(370,000)
2) Salaries & Benefits	**274,039**	**284,880**	**297,955**	**323,189**
61000 Salaries and Wages	218,134	226,537	235,671	255,065
62000 Benefits	55,905	58,343	62,284	68,124
3) Expense	**124,298**	**161,770**	**174,393**	**168,005**
64100 Materials and Supplies	87,420	124,413	129,389	127,617
65000 Contract Services	5,000	5,000	11,667	5,000
67000 External Transfers	31,879	32,357	33,337	35,388

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
6.0.000 Corporate Services	***(22,225,050)***	***(21,914,134)***	***(21,564,599)***	***(21,197,147)***
6.1.000 Information Technology	**910,357**	**1,149,810**	**1,239,076**	**1,464,555**
6.1.125 Information Technology	910,357	1,149,810	1,239,076	1,464,555
2) Salaries & Benefits	**339,347**	**411,814**	**431,685**	**584,505**
61000 Salaries and Wages	263,606	319,294	332,174	448,566
62000 Benefits	75,740	92,520	99,510	135,939
3) Expense	**571,011**	**737,995**	**807,391**	**880,049**
64100 Materials and Supplies	466,366	594,682	653,523	712,024
65000 Contract Services	82,497	112,974	122,609	134,844
66000 Rents and Financial Expenses	22,148	30,339	31,258	33,181
6.2.000 Clerks	**724,987**	**891,139**	**954,010**	**1,023,115**
6.2.110 Council	315,650	327,340	339,484	374,623
2) Salaries & Benefits	**283,147**	**294,349**	**305,494**	**336,256**
61000 Salaries and Wages	226,906	238,984	245,550	265,861
62000 Benefits	56,241	55,365	59,944	70,395
3) Expense	**32,503**	**32,990**	**33,990**	**38,367**
64100 Materials and Supplies	32,503	32,990	33,990	36,081
65000 Contract Services	-	-	-	2,286
6.2.127 Clerks	401,117	542,570	552,720	600,580
1) Revenue	**(23,428)**	**(23,216)**	**(24,484)**	**(25,990)**
53000 User Fees	(3,252)	(3,285)	(3,385)	(3,593)
57000 Licenses, Permits, Rents	(20,176)	(19,931)	(21,099)	(22,397)
2) Salaries & Benefits	**399,233**	**528,106**	**538,382**	**585,360**
61000 Salaries and Wages	305,332	407,520	409,472	443,342
62000 Benefits	93,901	120,585	128,910	142,018
3) Expense	**25,313**	**37,680**	**38,822**	**41,211**
64100 Materials and Supplies	25,313	37,680	38,822	41,211
6.2.160 Election	2,100	4,400	44,467	29,506
3) Expense	**2,100**	**4,400**	**44,467**	**29,506**
64100 Materials and Supplies	2,100	4,400	44,467	29,506
6.2.270 Animal Control	6,121	16,829	17,339	18,406
1) Revenue	**(18,881)**	**(8,548)**	**(8,807)**	**(9,348)**
57000 Licenses, Permits, Rents	(18,342)	(8,000)	(8,242)	(8,749)
57600 Other Revenue	(539)	(548)	(564)	(599)
3) Expense	**25,002**	**25,377**	**26,146**	**27,754**
64100 Materials and Supplies	5,934	6,023	6,206	6,587
65000 Contract Services	19,068	19,354	19,940	21,167
6.3.000 Finance	**(23,860,395)**	**(23,955,083)**	**(23,757,685)**	**(23,684,816)**
6.3.100 Taxation	(23,715,388)	(23,721,326)	(23,733,501)	(23,758,970)
1) Revenue	**(23,770,467)**	**(23,777,231)**	**(23,791,101)**	**(23,820,113)**
51000 Taxation	(23,770,467)	(23,777,231)	(23,791,101)	(23,820,113)
3) Expense	**55,079**	**55,905**	**57,599**	**61,143**
64000 Tax Adjustments	55,079	55,905	57,599	61,143

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
6.3.115 Corporate	(1,910,803)	(2,191,033)	(2,255,515)	(2,390,326)
1) Revenue	**(2,351,282)**	**(2,546,132)**	**(2,619,484)**	**(2,772,924)**
53000 User Fees	(539)	(548)	(564)	(599)
54000 Grant Revenue	(1,415,900)	(1,497,100)	(1,542,463)	(1,637,356)
57600 Other Revenue	(934,842)	(1,048,485)	(1,076,457)	(1,134,969)
2) Salaries & Benefits	**62,192**	**5,250**	**5,793**	**7,001**
61000 Salaries and Wages	57,192	-	-	-
62000 Benefits	5,000	5,250	5,793	7,001
3) Expense	**378,287**	**349,849**	**358,177**	**375,598**
64100 Materials and Supplies	-	-	-	-
65000 Contract Services	270,787	274,849	283,177	300,598
67000 External Transfers	107,500	75,000	75,000	75,000
6.3.120 Administration-Corporate Services	0	(0)	(0)	(0)
1) Revenue	**-**	**(0)**	**0**	**(0)**
53000 User Fees	-	(0)	0	0
57000 Licenses, Permits, Rents	-	(0)	(0)	-
57600 Other Revenue	-	-	-	-
3) Expense	**0**	**(0)**	**(0)**	**(0)**
64100 Materials and Supplies	0	0	0	(0)
65000 Contract Services	-	0	(0)	(0)
66000 Rents and Financial Expenses	-	-	-	-
6.3.126 Finance	1,117,945	1,191,429	1,442,278	1,626,883
1) Revenue	**(67,692)**	**(68,444)**	**(70,518)**	**(74,857)**
53000 User Fees	(53,666)	(54,208)	(55,850)	(59,286)
57600 Other Revenue	(14,026)	(14,236)	(14,668)	(15,570)
2) Salaries & Benefits	**990,054**	**1,053,742**	**1,227,487**	**1,391,223**
61000 Salaries and Wages	785,652	837,143	965,794	1,089,427
62000 Benefits	204,402	216,599	261,693	301,796
3) Expense	**195,583**	**206,132**	**285,310**	**310,517**
(blank)	-	20,000	6,667	-
64100 Materials and Supplies	132,523	130,261	221,079	247,812
65000 Contract Services	61,172	53,954	55,589	60,609
66000 Rents and Financial Expenses	1,888	1,916	1,975	2,096
6.3.240 Saugeen Valley Conservation Authority	508,829	622,399	641,258	680,709
3) Expense	**508,829**	**622,399**	**641,258**	**680,709**
67000 External Transfers	508,829	622,399	641,258	680,709
6.3.331 Transit	139,022	143,449	147,795	156,888
3) Expense	**139,022**	**143,449**	**147,795**	**156,888**
65000 Contract Services	139,022	143,449	147,795	156,888

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	Average Annual Budget/Forecast			
	2024	2025	2026 - 2028	2029 - 2033
7.0.000 Police Services	***4,877,970***	***5,610,482***	***6,075,584***	***7,307,109***
7.1.000 Police	**4,877,970**	**5,610,482**	**6,075,584**	**7,307,109**
7.1.220 Police	4,807,800	5,537,187	6,012,099	7,239,719
1) Revenue	**(654,313)**	**(574,915)**	**(591,391)**	**(625,855)**
51000 Taxation	(413,505)	(419,708)	(432,426)	(459,029)
53000 User Fees	(34,801)	(35,129)	(36,193)	(38,420)
54000 Grant Revenue	(206,007)	(120,078)	(122,772)	(128,406)
2) Salaries & Benefits	**4,604,099**	**5,195,955**	**5,682,261**	**6,868,366**
61000 Salaries and Wages	3,570,566	4,022,410	4,440,475	5,409,347
62000 Benefits	1,033,534	1,173,545	1,241,786	1,459,018
3) Expense	**858,013**	**916,148**	**921,229**	**997,208**
64100 Materials and Supplies	410,051	394,922	375,017	398,088
65000 Contract Services	439,397	512,286	537,001	589,342
66000 Rents and Financial Expenses	8,566	8,940	9,211	9,778
7.1.230 Police Services Board	70,170	73,295	63,485	67,391
2) Salaries & Benefits	**17,356**	**19,135**	**19,715**	**20,928**
61000 Salaries and Wages	16,400	18,050	18,597	19,741
62000 Benefits	956	1,085	1,118	1,187
3) Expense	**52,814**	**54,160**	**43,770**	**46,463**
64100 Materials and Supplies	8,200	10,000	8,575	9,103
65000 Contract Services	42,554	42,000	32,970	34,998
67000 External Transfers	2,060	2,160	2,225	2,362
Grand Total	**(13,050,845)**	**(9,906,912)**	**(8,793,837)**	**(5,960,739)**