

**1.0.000 CAO**

	Prior Year			Current Year	
	Budget	Forecasted Actual	Variance	Proposed Budget	% YOY Change
<b>Operating Budget</b>					
<b>31001 - TAX STABILIZATION RESERVE</b>					
<b>A) Revenue</b>					
53000 User Fees	(247,800)	(203,848)	(43,952)	(259,571)	4.8%
54000 Grant Revenue		(50,856)	50,856	-	
57000 Licenses, Permits, Rents	(210,686)	(188,757)	(21,929)	(220,694)	4.8%
57600 Other Revenue		(2,700)	2,700	-	
<b>B) Salaries and Benefits</b>					
61000 Salaries and Benefits	806,522	835,631	(29,109)	1,668,936	106.9%
<b>C) Expenses</b>					
63000 Debt Payments	101,439	101,437	2	101,441	0.0%
64100 Materials and Supplies	364,780	354,829	9,951	556,400	52.5%
65000 Contract Services	92,408	63,926	28,482	313,782	239.6%
66000 Rents and Financial Expenses	57,483	52,755	4,728	60,214	4.7%
67000 External Transfers	70,000	25,079	44,921	30,950	-55.8%
<b>31009 - WSIB RESERVE</b>					
<b>A) Revenue</b>					
53000 User Fees		(78,738)	78,738	-	
<b>31010 - MODERNIZATION/EFFICIENCY ONE-TIME GRANT</b>					
<b>C) Expenses</b>					
65000 Contract Services	30,915	30,933	(18)	30,915	0.0%
<b>Grand Total</b>	<b>1,065,061</b>	<b>939,693</b>	<b>125,369</b>	<b>2,282,373</b>	<b>114.3%</b>